

Financial Results for 1H Fiscal Year Ending March 31, 2018

October 31, 2017 **NEC Corporation** (http://www.nec.com/en/global/ir)

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Financial Results for 1H, FY18/3 (Appendix)

Financial Forecasts for FY18/3 (Appendix)

Reference (Financial data)

- * Net profit refers to net profit attributable to owners of the parent for the same period.
- ** As stated in the July 21, 2017 announcement, "NEC to Revise Business Segments," NEC has revised its business segments from Q1, FY18/3. Figures for the corresponding period of FY16/3 or FY17/3 have been restated to conform with the new segments.



I. Financial Results for 1H, FY18/3

Revenue

YoY +7.2%

Increased year on year

Increased in Public business and Others

Operating Profit

YoY +3.5B Yen

Improved year on year

 Improved in Public business and Others, while worsened in Enterprise and Telecom Carrier business

Net Profit

YoY +5.7B Yen

Improved year on year

Improved in operating profit, as well as foreign exchange gains/losses

Summary of Financial Results for 1H

(Billions of Yen)

	Q2 <ju< th=""><th>ıly to Septe</th><th>mber></th><th colspan="4">1H <april september="" to=""></april></th></ju<>	ıly to Septe	mber>	1H <april september="" to=""></april>			
	FY17/3 Actual	FY18/3 Actual	YoY	FY17/3 Actual	FY18/3 Actual	YoY	
Revenue	682.4	705.6	+3.4%	1,201.1	1,288.0	+7.2%	
Operating Profit	33.7	21.7	-12.0	3.7	7.3	+3.5	
% to Revenue	4.9%	3.1%		0.3%	0.6%		
Income before Income Taxes	46.3	23.7	-22.6	12.6	30.8	+18.2	
Net Profit	33.2	11.0	-22.2	13.1	18.8	+5.7	
% to Revenue	4.9%	1.6%		1.1%	1.5%		
Free Cash Flows	-16.7	-39.2	-22.4	47.0	75.3	+28.3	
Note: USD 1 Average Exchange Rates (yen) EUR 1	103.60 115.65	111.09 127.94					

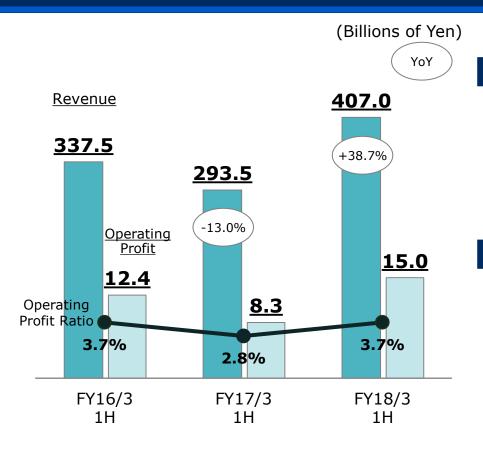
1H Results by Segment

(Billions of Yen)

		Q2 <july september="" to=""></july>			
		FY17/3	FY18/3	YoY	
		Actual	Actual	101	
		Revenue	172.8	226.0	+30.8%
	Public	Operating Profit	14.4	15.5	+1.1
		% to Revenue	8.3%	6.9%	
		Revenue	114.9	104.0	-9.4%
	Enterprise	Operating Profit	13.7	10.8	-2.8
		% to Revenue	11.9%	10.4%	
		Revenue	159.0	144.1	-9.3%
	Telecom Carrier	Operating Profit	10.9	4.0	-6.9
		% to Revenue	6.9%	2.7%	
		Revenue	189.6	179.8	-5.2%
	System Platform	Operating Profit	12.4	8.1	-4.3
		% to Revenue	6.5%	4.5%	
		Revenue	46.2	51.6	+11.9%
	Others	Operating Profit/Loss	-2.1	-0.5	+1.7
		% to Revenue	-4.6%	-1.0%	
	Adjustment Operating Profit/Loss		-15.5	-16.2	-0.7
		Revenue	682.4	705.6	+3.4%
	Total	Operating Profit	33.7	21.7	-12.0
		% to Revenue	4.9%	3.1%	

1H <april september="" to=""></april>							
FY17/3	FY18/3	YoY					
Actual	Actual	101					
293.5	407.0	+38.7%					
8.3	15.0	+6.7					
2.8%	3.7%						
204.0	191.8	-6.0%					
19.4	15.8	-3.5					
9.5%	8.3%						
277.6	267.5	-3.7%					
3.9	0.6	-3.3					
1.4%	0.2%						
339.8	333.0	-2.0%					
7.8	6.3	-1.4					
2.3%	1.9%						
86.1	88.7	+3.1%					
-9.8	-5.8	+4.0					
-11.4%	-6.6%						
-25.8	-24.7	+1.1					
1,201.1	1,288.0	+7.2%					
3.7	7.3	+3.5					
0.3%	0.6%						

Public Business



Billions of Yen (YoY)

Revenue

407.0 (+38.7%)

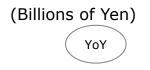
- Public Solutions area: decreased in firefighting and disaster prevention systems
- Public Infrastructure area: increased due to consolidation of Japan Aviation Electronics Industry, Limited

Operating Profit 15.0 (+6.7)

Improved due to a sales increase



Enterprise Business



Revenue

Billions of Yen (YoY)

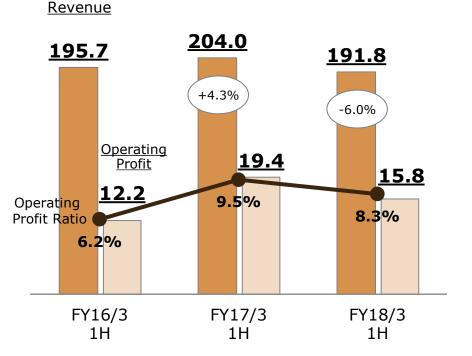
191.8 (-6.0%)

Decreased in retail and services

Operating Profit 15.8 (-3.5)

 Worsened due to a sales decline, as well as an increase in IoT related investment expenses

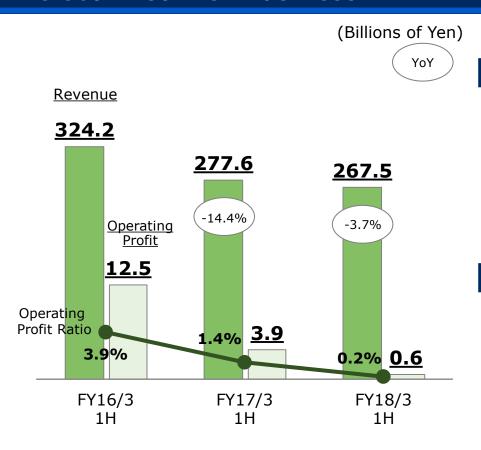
*IoT: Internet of Things





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Telecom Carrier Business



Billions of Yen (YoY)

Revenue

267.5 (-3.7%)

- Decreased in submarine cable systems resulting from fluctuations in large scale projects in the international market
- Decreased due to sluggish capital investment by domestic telecommunications carriers

Operating Profit 0.6(-3.3)

Worsened due to a sales decline



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System Platform Business



Billions of Yen (YoY)

Revenue

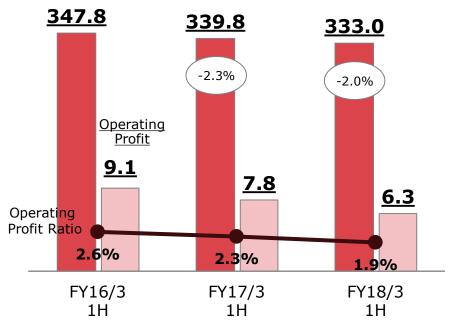
333.0 (-2.0%)

6.3 (-1.4)

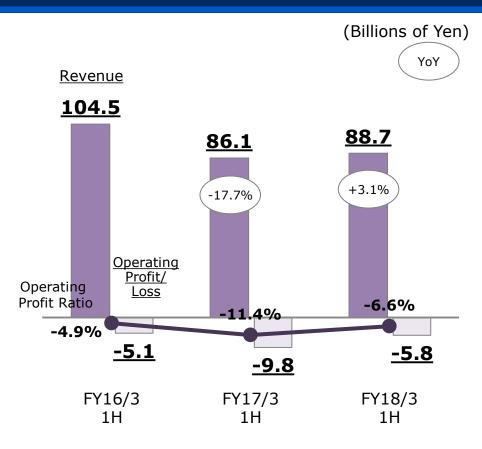
Decreased in hardware

Operating Profit

Worsened due to a sales decline







Billions of Yen (YoY)

Revenue

88.7 (+3.1%)

 Increased in the international safety business

Operating Profit/Loss -5.8 (+4.0)

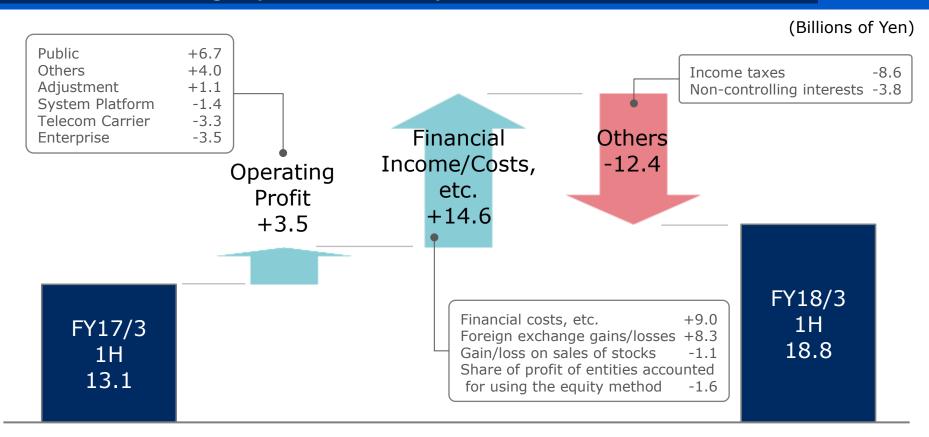
 Improved due to a sales increase and cost efficiency



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Net Profit Change (Year on Year)



II. Financial Forecasts for FY18/3

Main Factors in Revision of Financial Forecasts

| Embodiment of strategic investment costs

(Billions of Yen)

Segment	Previous Forecasts	Revised Forecasts	Notes
Enterprise	-	3.0	To strengthen solutions development (e.g. supply and demand optimization)
Others	-	2.0	To accelerate development of IoT platforms and investment for global growth
Adjustment	8.0	3.0	Under consideration
Total	8.0	8.0	

- Influence of the suspension from contract bidding processes (updated)
 - Influence of 40.0 billion yen in revenue and 10.0 billion yen in operating profit (in Public and System Platform business)
- Sale of NEC's stocks in Renesas Electronics Corporation

Summary of Financial Forecasts

(Billions of Yen)

				(DIIII	<i>7</i> 11	3 01 1 611)	
			Full Year			Variance	
		FY17/3 Actual	FY18/3 Forecasts	YoY		from Forecasts as of Jul 31	
Revenue		2,665.0	2,800.0	+5.1%		+0.0	
Operating Pro	fit	41.8	50.0	+8.2		+0.0	
% t	to Revenue	1.6%	1.8%				
Net Profit		27.3	35.0	+7.7		+5.0	
% 1	to Revenue	1.0%	1.3%				
					F		
Free Cash Flo	WS	99.0	90.0	-9.0		+10.0	
					ſ		* Reflecting the share consolidation in the
Dividends per Share	e (yen)	6.00	* 60.00	-		-	ratio of 10:1 implemented as of October 1, 2017. Amount of dividends is not changed from initial forecasts as of April 27, 2017.
Note:	USD 1	108.38	105.00				
Average Exchange Rates (ven)	EUR 1	119.19	115.00				

Summary of Financial Forecasts

(Billions of Yen)

		Variance			
		FY17/3 Actual	FY18/3 Forecasts	YoY	from Forecasts as of Jul 31
	Revenue	766.2	915.0	+19.4%	+0.0
Public	Operating Profit	33.2	55.0	+21.8	+0.0
	% to Revenue	4.3%	6.0%		
	Revenue	408.6	415.0	+1.6%	+0.0
Enterprise	Operating Profit	39.7	33.0	-6.7	-3.0
	% to Revenue	9.7%	8.0%		
	Revenue	600.4	595.0	-0.9%	+0.0
Telecom Carrier	Operating Profit	18.1	23.0	+4.9	+0.0
	% to Revenue	3.0%	3.9%		
	Revenue	719.8	685.0	-4.8%	+0.0
System Platform	Operating Profit	29.6	29.0	-0.6	+0.0
	% to Revenue	4.1%	4.2%		
	Revenue	170.0	190.0	+11.8%	+0.0
Others	Operating Profit/Loss	-20.0	-18.0	+2.0	-2.0
	% to Revenue	-11.8%	-9.5%		
Adjustment	Operating Profit/Loss	-58.7	-72.0	-13.3	+5.0
	Revenue	2,665.0	2,800.0	+5.1%	+0.0
Total	Operating Profit	41.8	50.0	+8.2	+0.0
	% to Revenue	1.6%	1.8%		

*Forecasts as of October 31, 2017

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Reform of Smart Energy Business

Decided to transfer shares in an affiliated company accounted for by the equity-method, engaged in the lithium ion batteries business

- All shares of Automotive Energy Supply Corporation (AESC), an affiliated company accounted for by the equity-method, owned by NEC and NEC Energy Devices Ltd. will be transferred to Nissan Motor Co., Ltd. (announced in Aug 2017)
 - Nissan plans to sell its electric battery operations and production facilities, including the AESC shares, to GSR Capital.
 - This share transfer is subject to the execution of a share transfer agreement between NEC and GSR for the transfer of NEC Energy Devices shares owned by NEC to GSR.
 - -> NEC is currently negotiating for the execution of a share transfer agreement with GSR.
 - When this share transfer is executed, approximately 10.0 billion yen in non-operating income is expected to be recorded. (This transaction is not yet factored into the financial forecasts for 18/3.)

Achieve full-year forecasts and continue a year end dividend

Currently in the process of formulating our next mid-term management plan (to be announced in Jan 2018)



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NEC brings together and integrates technology and expertise to create the ICT-enabled society of tomorrow.

We collaborate closely with partners and customers around the world, orchestrating each project to ensure all its parts are fine-tuned to local needs.

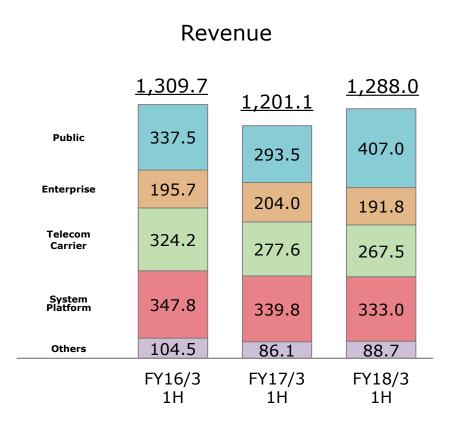
Every day, our innovative solutions for society contribute to greater safety, security, efficiency and equality, and enable people to live brighter lives.

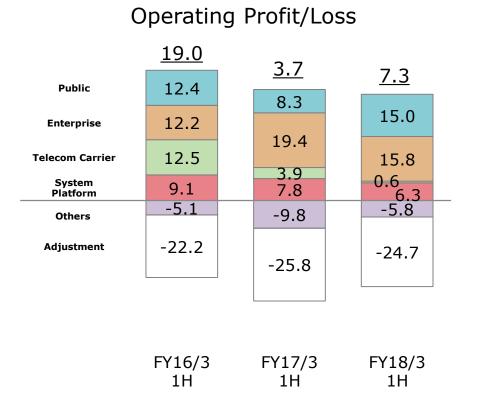
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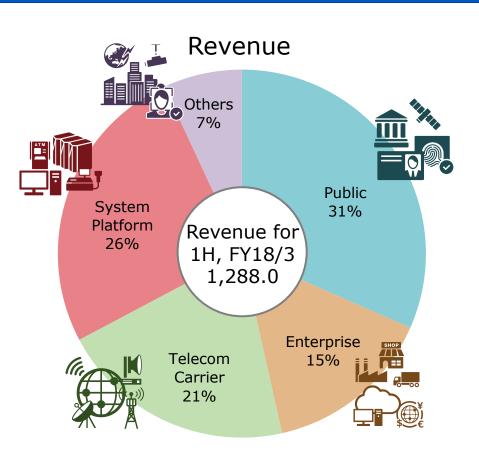
Financial Results for 1H, FY18/3 (Appendix)

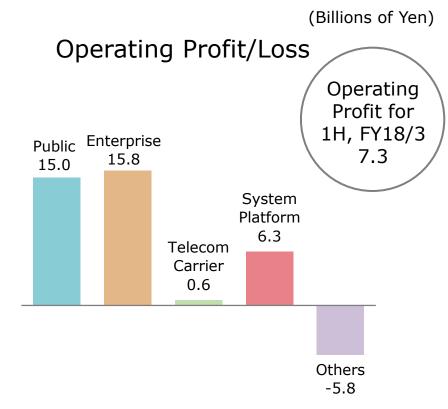
(Billions of Yen)





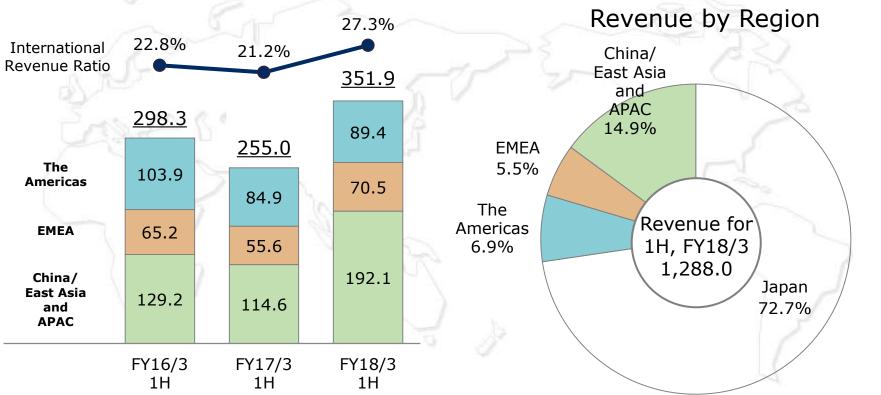
Financial Results for 1H by Segment





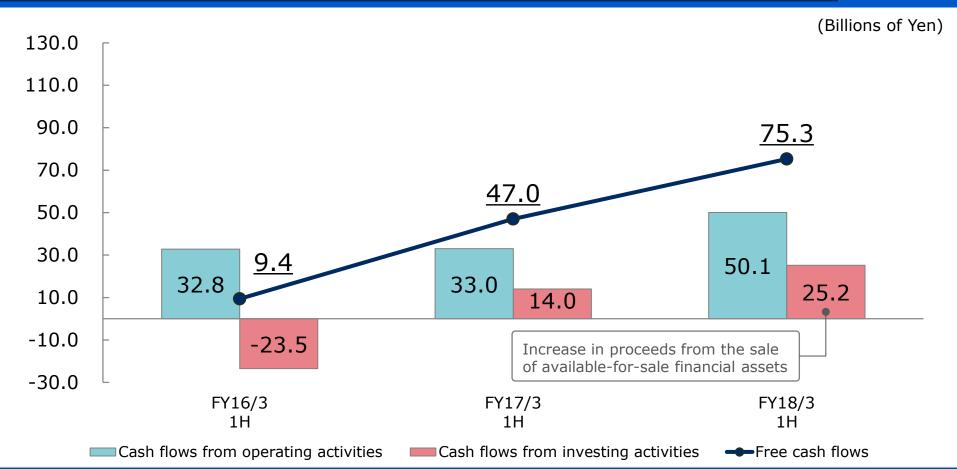
International Revenue

(Billions of Yen)



*Revenue is classified by country or region based on customer locations.

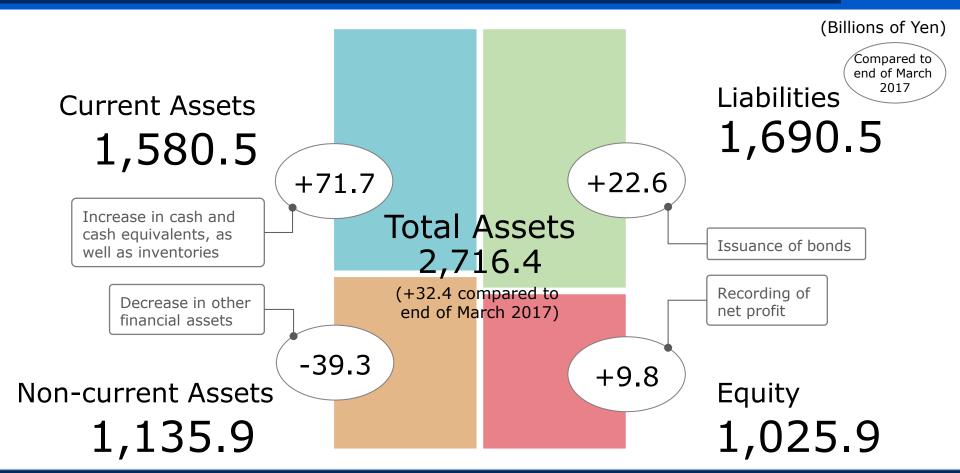
Free Cash Flows



(Billions of Yen)

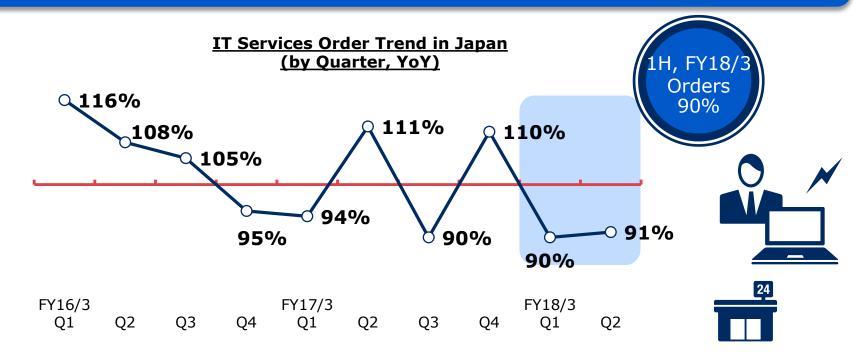
	End of March 2017	End of September 2017	Variance from end of March 2017	End of September 2016
Total assets	2,684.0	2,716.4	+32.4	2,437.2
Total equity	1,016.1	1,025.9	+9.8	814.8
Interest-bearing debt	466.9	541.6	+74.6	530.8
Equity attributable to owners of the parent Ratio of equity attributable to owners of the parent (%)	854.3 31.8%	859.7 31.6%	+5.5 -0.2pt	747.2 30.7%
D/E ratio (times)	0.55	0.63	-0.08pt	0.71
Net D/E ratio (times)	0.27	0.20	+0.07pt	0.35
Cash and cash equivalents	240.0	372.5	+132.5	270.9

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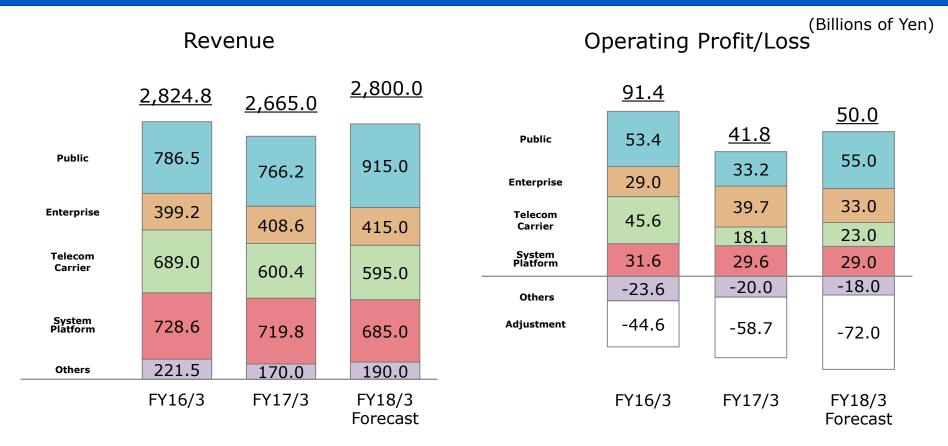
IT services in Japan for 1H, FY18/3 showed stable performance in general (orders increased compared to forecast as of Jul 2017), while orders decreased due to a decline in large-scale projects compared to the previous fiscal year



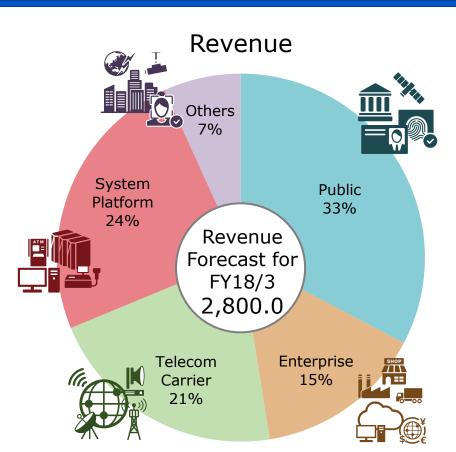
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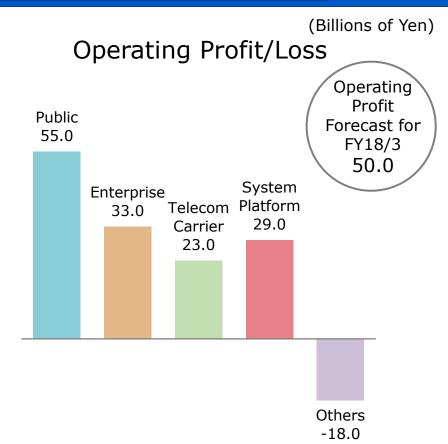
Financial Forecasts for FY18/3 (Appendix)

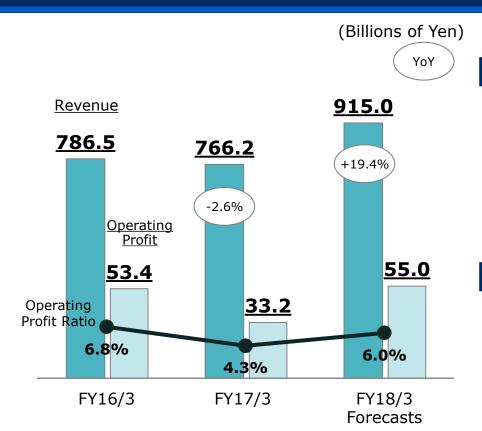
Financial Results/Forecasts by Segment (three-year transition)



Financial Forecasts by Segment







Billions of Yen (YoY)

Revenue

915.0 (+19.4%)

- Public Solutions area: decrease due to the influence of the suspension from contract bidding processes
- Public Infrastructure area: increase due to consolidation of Japan Aviation Electronics Industry, Limited

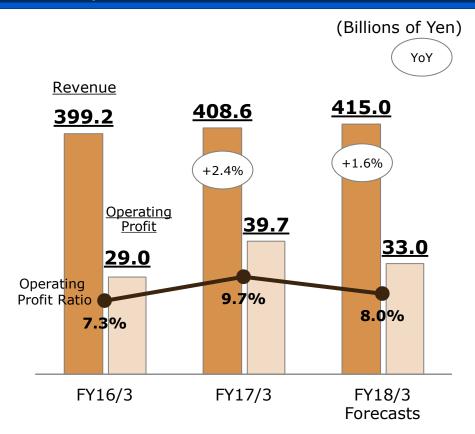
Operating Profit 55.0 (+21.8)

 Improve due to a sales increase and profitability improvement in the space business, as well as a decrease in provision for contingent loss recorded in the previous fiscal year

*Forecasts as of October 31, 2017

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Enterprise Business



Billions of Yen (YoY)

Revenue

415.0 (+1.6%)

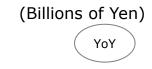
 Increase slightly due to increase in manufacturing industries and financial institutions, despite a decline in retail and services

Operating Profit 33.0 (-6.7)

 Worsen due to project lineup changes, as well as an increase in IoT related investment expenses



Telecom Carrier Business



Billions of Yen (YoY)

Revenue

595.0 (-0.9%)

 Remain flat due to a decline in existing international business such as submarine cable systems, despite expansion of new business

Operating Profit

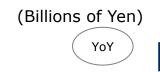
23.0 (+4.9)

 Improve due to international business, despite an increase in development expenses for 5G



Revenue 689.0 **600.4 595.0** Operating -12.9% -0.9% Profit **45.6** Operating 23.0 Profit Ratio <u>18.1</u> 6.6% 3.9% 3.0% FY16/3 FY17/3 FY18/3 **Forecasts**

System Platform Business



Billions of Yen (YoY)

Revenue

685.0 (-4.8%)

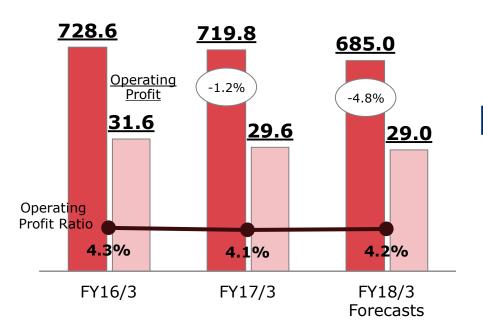
 Decrease due to the influence of the suspension from contract bidding processes, as well as a decline in hardware such as mobile handsets

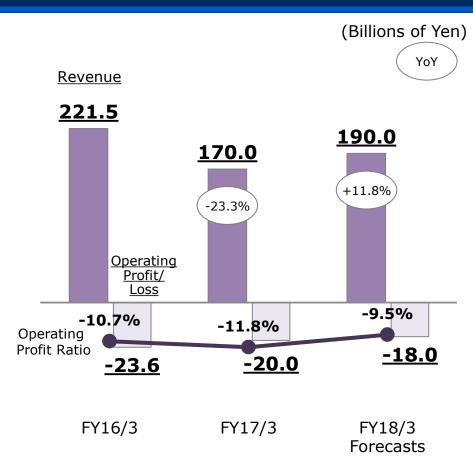
Operating Profit 29.0 (-0.6)

 Worsen due to a sales decline, despite an improvement from cost efficiency, as well as a decrease in provision for contingent loss recorded in the previous fiscal year



Revenue





Billions of Yen (YoY)

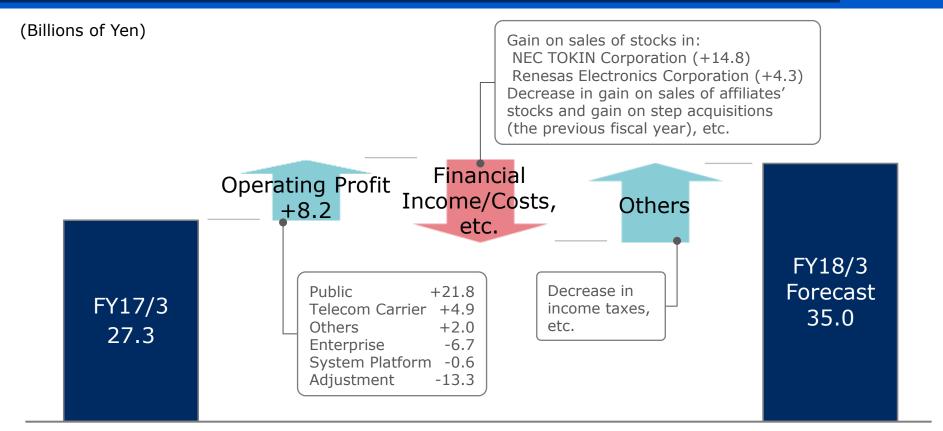
Revenue

190.0 (+11.8%)

- Increase in international business and the energy business
- Operating Profit/Loss -18.0 (+2.0)
- Improve in the energy business and international business, despite an increase in IoT platform related investment expenses



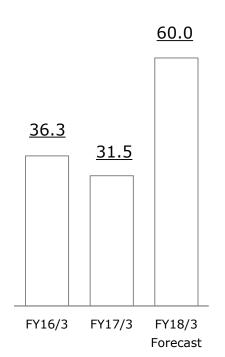
Net Profit Change (Year on Year)



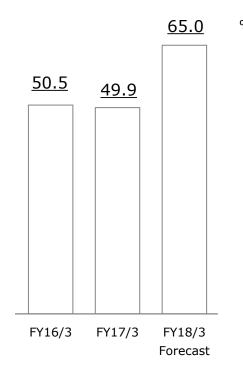
Capital Expenditure, Depreciation and R&D Expenses

(Billions of Yen)

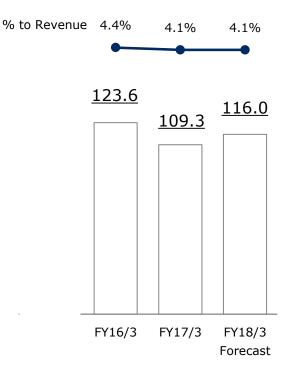




Depreciation



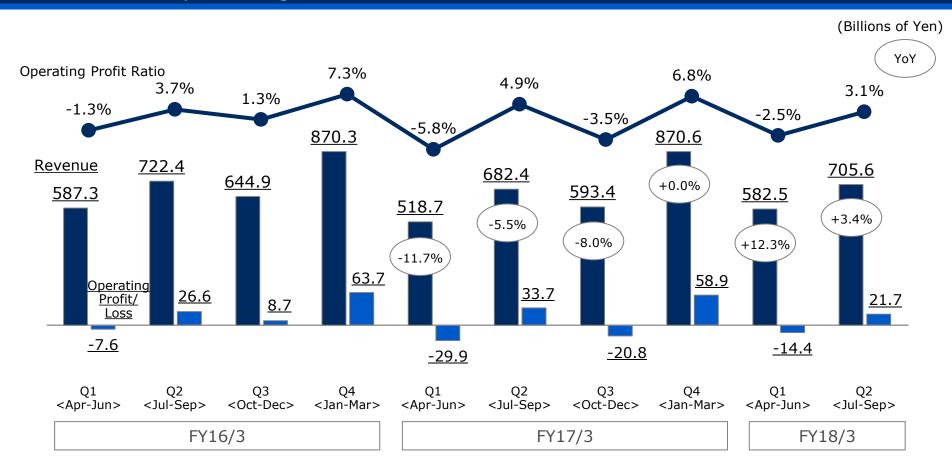
R&D Expenses



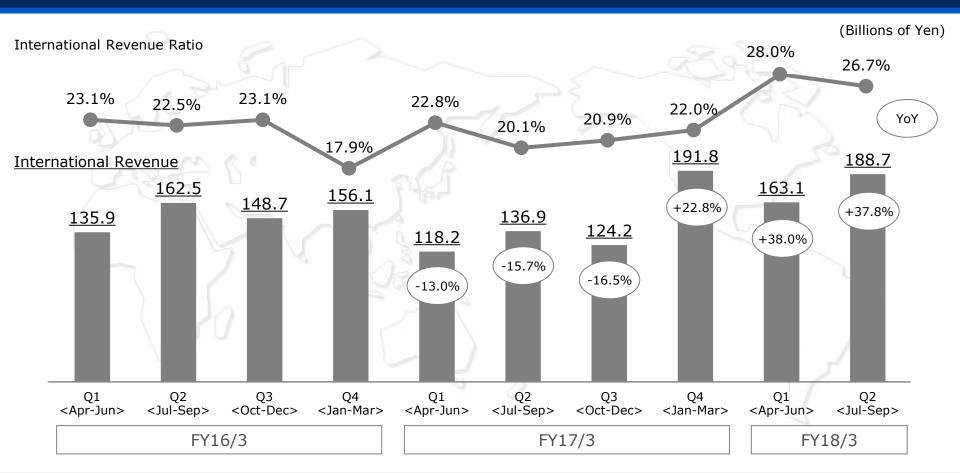
*Forecasts as of October 31, 2017

Reference (Financial data)

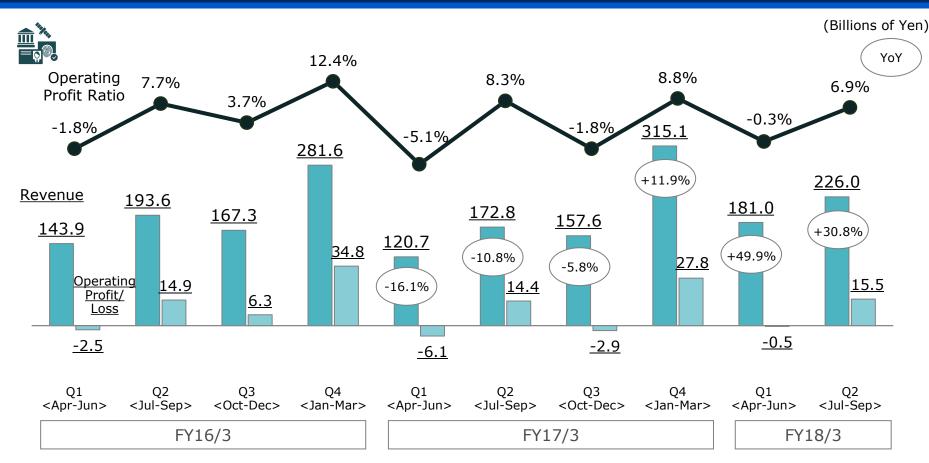
Revenue, Operating Profit/Loss



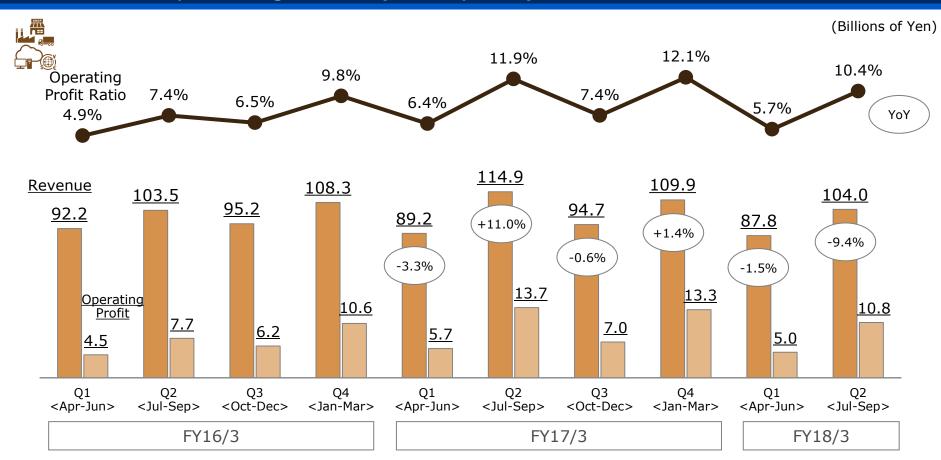
International Revenue



Revenue, Operating Profit/Loss (Public)

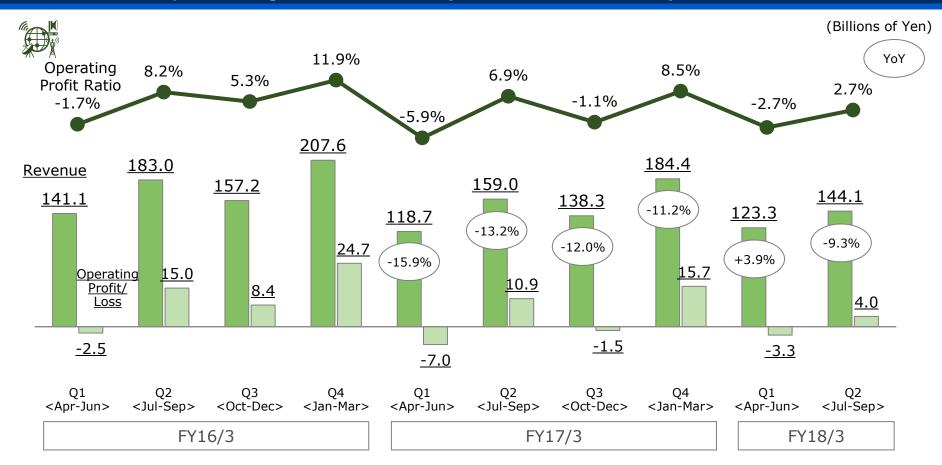


Revenue, Operating Profit (Enterprise)

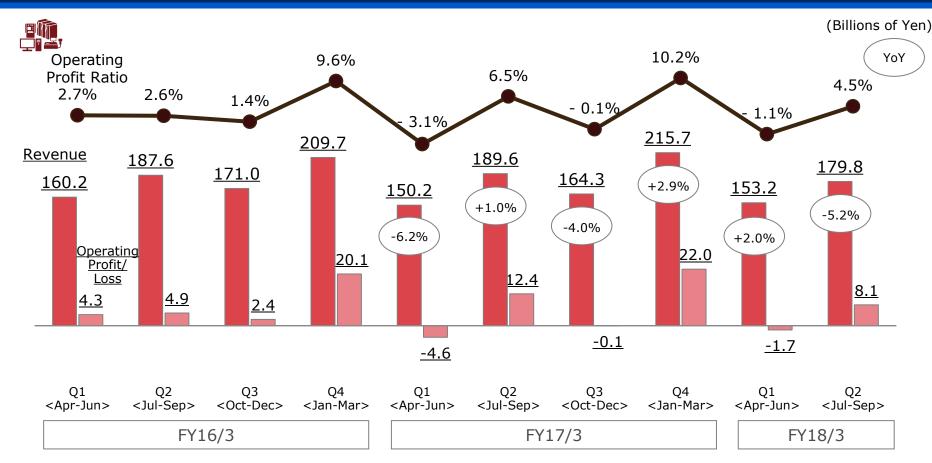


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Revenue, Operating Profit/Loss (Telecom Carrier)

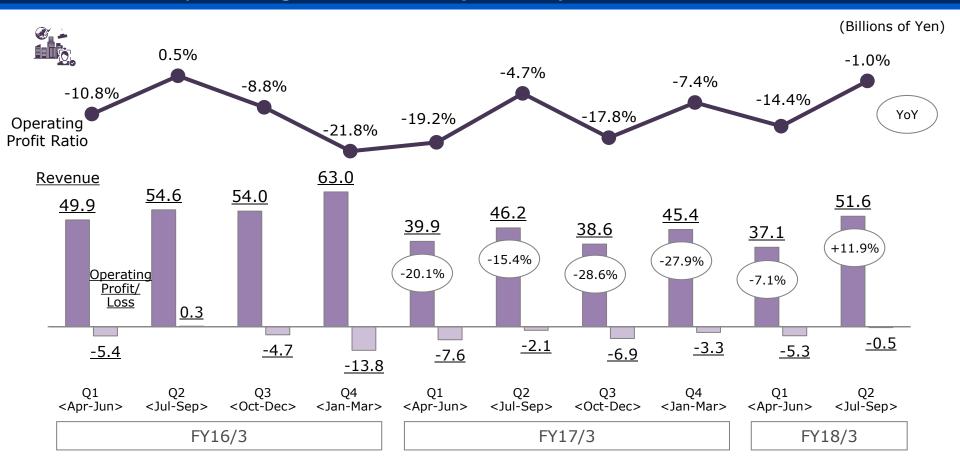


Revenue, Operating Profit/Loss (System Platform)

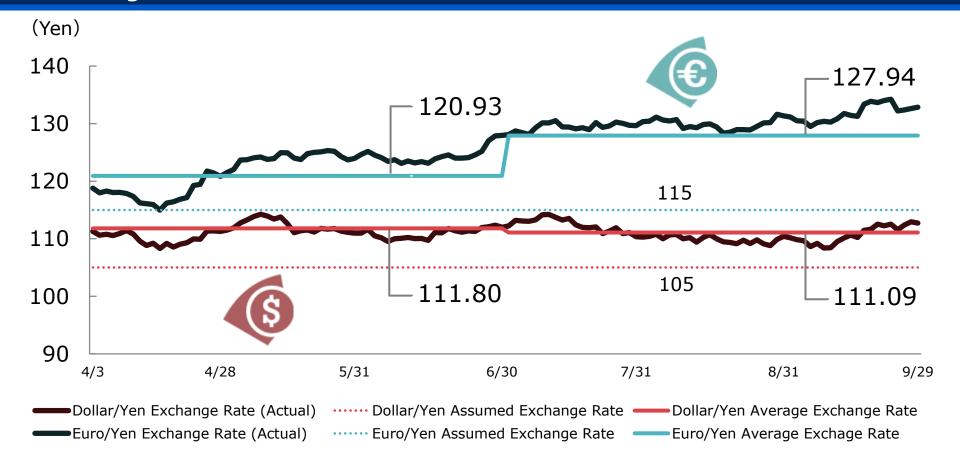


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Revenue, Operating Profit/Loss (Others)

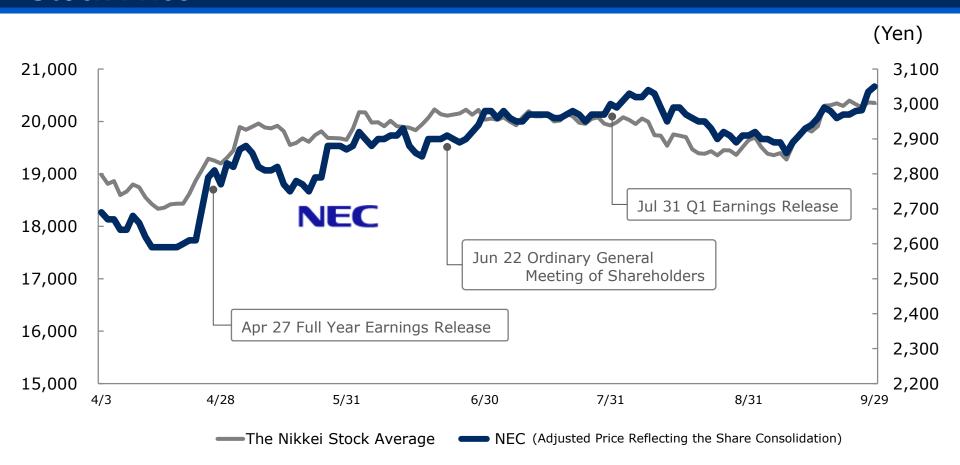


Exchange Rate



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Stock Price



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Cautionary Statement with Respect to Forward-Looking Statements

This material contains forward-looking statements regarding estimations, forecasts, targets and plans in relation to the results of operations, financial conditions and other overall management of the NEC Group (the "forward-looking statements"). The forward-looking statements are made based on information currently available to NEC and certain assumptions considered reasonable as of the date of this material. These determinations and assumptions are inherently subjective and uncertain. These forward-looking statements are not guarantees of future performance, and actual operating results may differ substantially due to a number of factors.

The factors that may influence the operating results include, but are not limited to, the following:

- Effects of economic conditions, volatility in the markets generally, and fluctuations in foreign currency exchange and interest rate
- Trends and factors beyond the NEC Group's control and fluctuations in financial conditions and profits of the NEC Group that are caused by external factors
- Risks arising from acquisitions, business combinations and reorganizations, including the possibility that the expected benefits cannot be realized or that the transactions may result in unanticipated adverse consequences
- Developments in the NEC Group's alliances with strategic partners
- Effects of expanding the NEC Group's global business
- Risk that the NEC Group may fail to keep pace with rapid technological developments and changes in customer preferences
- Risk that the NEC Group may lose sales due to problems with the production process or due to its failure to adapt to demand fluctuations
- Defects in products and services
- Shortcomings in material procurement and increases in delivery cost
- Acquisition and protection of intellectual property rights necessary for the operation of business
- Risk that intellectual property licenses owned by third parties cannot be obtained and/or are discontinued
- Risk that the NEC Group may be exposed to unfavorable pricing environment due to intensified competition
- Risk that a major customer changes investment targets, reduces capital investment and/or reduces the value of transactions with the NEC Group
- Risk that the NEC Group may be unable to provide or facilitate payment arrangements (such as vendor financing) to its customers on terms acceptable to them or at all, or risk that the NEC Group's customers are unable to make payments on time, due to the customers' financial difficulties or otherwise
- Risk that the NEC Group may experience a substantial loss of, or an inability to attract, talented personnel
- Risk that the NEC Group's ability to access the commercial paper market or other debt markets are adversely affected due to a downgrade in its credit rating
- Risk that the NEC Group may incur large costs and/or liabilities in relation to internal control, legal proceedings, laws and governmental policies, environmental laws and regulations, tax practice, information management, and human rights and working environment
- Consequences of natural and fire disasters
- Changes in methods, estimates and judgments that the NEC Group uses in applying its accounting policies
- Risk that the NEC Group may incur liabilities and losses in relation to its retirement benefit obligations

The forward-looking statements contained in this material are based on information that NEC possesses as of the date hereof. New risks and uncertainties come up from time to time, and it is impossible for NEC to predict these events or how they may affect the NEC Group. NEC does not intend to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Note: In this presentation, the accounting periods of the fiscal years for March 31, 2016 and 17 were referred as FY16/3 and FY17/3 respectively. Any other fiscal years would be referred similarly.

