

Financial Results for Q1 Fiscal Year Ending March 31, 2018

July 31, 2017 **NEC Corporation** (http://www.nec.com/en/global/ir)

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- II. Financial Forecasts for FY18/3

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Financial Forecasts for FY18/3 (Appendix)

Reference (Financial data)

- * Net profit/loss refers to net profit/loss attributable to owners of the parent for the same period.
- ** As stated in the July 21, 2017 announcement, "NEC to Revise Business Segments," NEC has revised its business segments from Q1, FY18/3. Figures for the corresponding period of FY16/3 or FY17/3 have been restated to conform with the new segments.



I. Financial Results for Q1, FY18/3

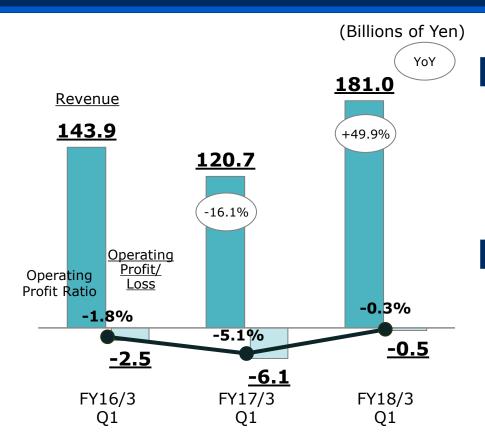
Summary of Financial Results for Q1

| Bill | ions | οf | Yen' |
|--------|-------|----|--------|
| (1111 | 10113 | Oi | 1 (11) |

| | | Q1 <april june="" to=""></april> | | | |
|---------------------------------|-------|----------------------------------|--------|--------|--|
| | | FY17/3 | YoY | | |
| | | Actual | Actual | 101 | |
| Revenue | | 518.7 | 582.5 | +12.3% | |
| Operating Profit/Loss | | -29.9 | -14.4 | +15.5 | |
| % to Revenue | | -5.8% | -2.5% | | |
| Income/Loss before Income Taxes | | -33.7 | 7.1 | +40.8 | |
| Net Profit/Loss | | -20.1 | 7.8 | +27.9 | |
| % to Revenue | | -3.9% | 1.3% | | |
| | | | | | |
| Free Cash Flows | | 63.7 | 114.5 | +50.8 | |
| Nete | | | · | | |
| Note: Average Exchange Rates | USD 1 | 110.66 | 111.80 | | |
| (yen) | EUR 1 | 124.38 | 120.93 | | |

| Public Operating Profit/Loss % to Revenue -6.1 -0.5 which sevenue +5.6 which sevenue Revenue 89.2 87.8 -1.5% Revenue 89.2 87.8 -1.5% Operating Profit 5.7 5.0 -0.7 % to Revenue 6.4% 5.7% Revenue 118.7 123.3 +3.9% Operating Profit/Loss -7.0 -3.3 +3.7 -3.3 +3.7 % to Revenue -5.9% -2.7% Revenue 150.2 153.2 +2.0% Operating Profit/Loss -4.6 -1.7 +2.9 -1.7 +2.9 % to Revenue 39.9 37.1 -7.1% Others Operating Profit/Loss -7.6 -5.3 +2.3 % to Revenue -19.2% -14.4% Adjustment Operating Profit/Loss -10.3 -8.6 +1.7 Revenue 518.7 582.5 +12.3% Total Operating Profit/Loss -29.9 -14.4 +15.5 | (Billions of Tell) | | | | | |
|--|----------------------------------|-----------------|-----------------------|--------|--------|--------|
| Revenue | Q1 <april june="" to=""></april> | | | | | ne> |
| Revenue | | | FY17/3 | FY18/3 | VoV | |
| Public Operating Profit/Loss % to Revenue -6.1 -0.5 which to Revenue +5.6 which revenue Enterprise Revenue 89.2 87.8 -1.5% revenue 87.8 -1.5% revenue -0.7 st. | | | | Actual | Actual | 101 |
| We to Revenue | | | Revenue | 120.7 | 181.0 | +49.9% |
| Revenue | | Public | Operating Profit/Loss | -6.1 | -0.5 | +5.6 |
| Enterprise Operating Profit % to Revenue 5.7 6.4% 5.7% Revenue 118.7 123.3 +3.9% Operating Profit/Loss % to Revenue -7.0 -3.3 +3.7 System Platform Revenue % to Revenue 150.2 153.2 +2.0% Operating Profit/Loss % to Revenue -4.6 -1.7 +2.9 W to Revenue 39.9 37.1 -7.1% Others Operating Profit/Loss % to Revenue -7.6 -5.3 +2.3 W to Revenue -19.2% -14.4% Adjustment Operating Profit/Loss -10.3 -8.6 +1.7 Revenue 518.7 582.5 +12.3% Total Operating Profit/Loss -29.9 -14.4 +15.5 | | | % to Revenue | -5.1% | -0.3% | |
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| Revenue | | Enterprise | Operating Profit | 5.7 | 5.0 | -0.7 |
| Telecom Carrier Operating Profit/Loss | | | % to Revenue | 6.4% | 5.7% | |
| % to Revenue -5.9% -2.7% Revenue 150.2 153.2 +2.0% Operating Profit/Loss -4.6 -1.7 +2.9 % to Revenue -3.1% -1.1% Revenue 39.9 37.1 -7.1% Operating Profit/Loss -7.6 -5.3 +2.3 % to Revenue -19.2% -14.4% Adjustment Operating Profit/Loss -10.3 -8.6 +1.7 Revenue 518.7 582.5 +12.3% Total Operating Profit/Loss -29.9 -14.4 +15.5 | | | Revenue | 118.7 | 123.3 | +3.9% |
| Revenue | | Telecom Carrier | Operating Profit/Loss | -7.0 | -3.3 | +3.7 |
| System Platform Operating Profit/Loss % to Revenue -4.6 -1.7 -1.1% +2.9 -1.1% Others Revenue 39.9 37.1 -7.1% -7.6 -5.3 +2.3 Operating Profit/Loss % to Revenue -19.2% -14.4% -14.4% Adjustment Operating Profit/Loss -10.3 -8.6 +1.7 -8.6 +1.7 Revenue 518.7 582.5 +12.3% -14.4 +15.5 Total Operating Profit/Loss -29.9 -14.4 +15.5 | | | % to Revenue | -5.9% | -2.7% | |
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| Revenue 518.7 582.5 +12.3% Total Operating Profit/Loss -29.9 -14.4 +15.5 | | | % to Revenue | -19.2% | -14.4% | |
| Total Operating Profit/Loss -29.9 -14.4 +15.5 | | Adjustment | Operating Profit/Loss | -10.3 | -8.6 | +1.7 |
| | | | Revenue | 518.7 | 582.5 | +12.3% |
| | | Total | Operating Profit/Loss | -29.9 | -14.4 | +15.5 |
| % to Revenue -5.8% -2.5% | | | % to Revenue | -5.8% | -2.5% | |

Public Business



Billions of Yen (YoY)

Revenue

181.0 (+49.9%)

- Public Solutions area: decreased in firefighting and disaster prevention systems
- Public Infrastructure area: increased due to consolidation of Japan Aviation Electronics Industry, Limited

Operating Profit/Loss -0.5 (+5.6)

Improved due to a sales increase



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Enterprise Business



Billions of Yen (YoY)

Revenue

87.8 (-1.5%)

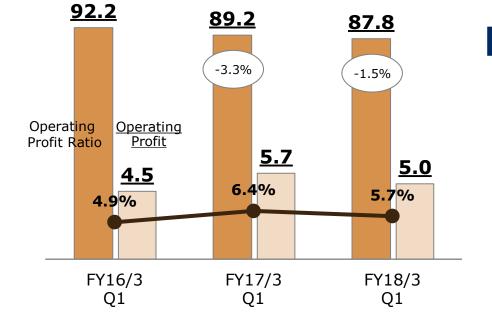
Decreased in retail and services

Operating Profit

5.0 (-0.7)

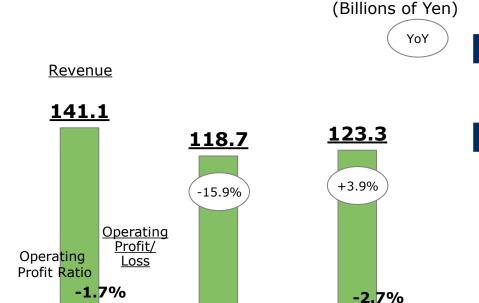
 Worsened due to a sales decline, as well as an increase in IoT related investment expenses

*IoT: Internet of Things





Telecom Carrier Business



-5.9%

-7.0

FY17/3

Q1

-3.3

FY18/3

Q1

Billions of Yen (YoY)

Revenue

123.3 (+3.9%)

• Increased in Japan

Operating Profit/Loss -3.3 (+3.7)

Improved due to a sales increase and cost efficiency

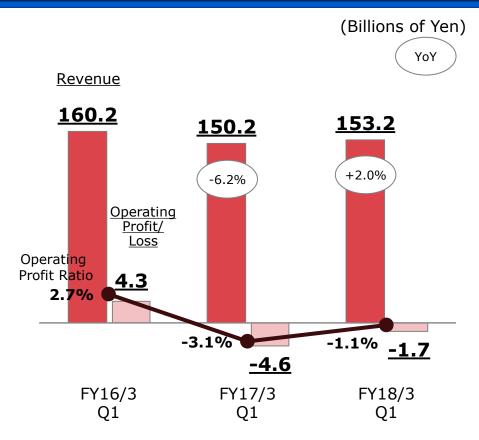


FY16/3

Q1

-2.5

System Platform Business



Billions of Yen (YoY)

Revenue

153.2 (+2.0%)

- Increased in hardware and services
- Operating Profit/Loss -1.7 (+2.9)
- Improved due to a sales increase and cost efficiency



(Billions of Yen)

Billions of Yen (YoY)

Revenue

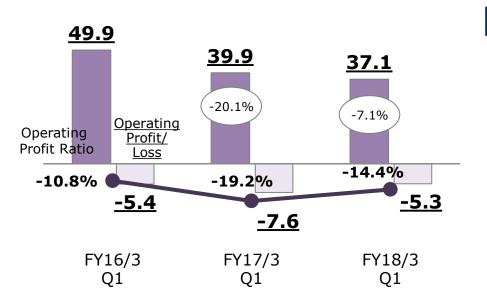
37.1 (-7.1%)

Decreased in the energy business

Operating Profit/Loss -5.3 (+2.3)

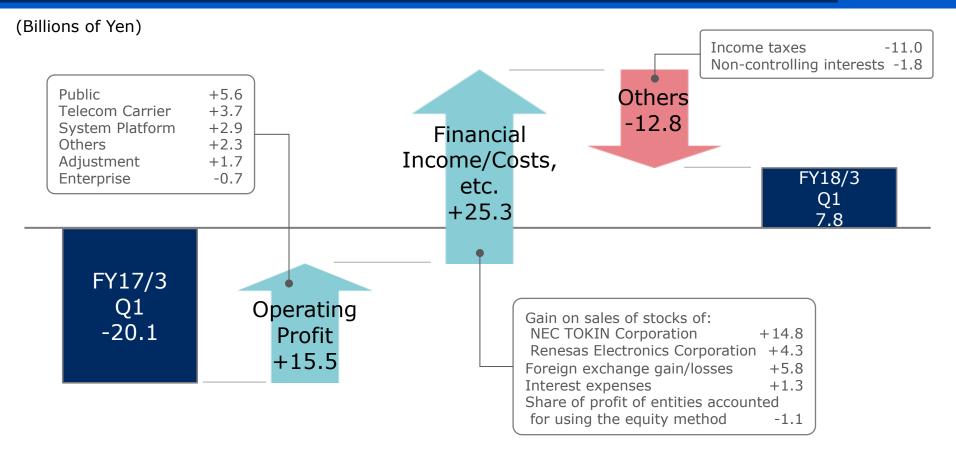
Improved due to cost efficiency







Net Profit Change (Year on Year)



Management Topics

Recorded gain on sales of stocks owned by NEC in the consolidated financial statement for Q1, FY18/3

- Sale of all of NEC's stocks in NEC TOKIN Corporation (April 2017)
 - Recorded 14.8 billion yen in non-operating income, and approximately 40.0 billion yen of cash inflows
 - This transaction is factored into the financial forecasts for 18/3.

- Sale of a portion of NEC's stocks in Renesas Electronics Corporation (June 2017)
 - Recorded 4.3 billion yen in non-operating income, and approximately 10.0 billion yen of cash inflows
 - This transaction is not yet factored into the financial forecasts for 18/3.

II. Financial Forecasts for FY18/3

Summary of Financial Forecasts

Achieve 30.0 billion yen in net profit, continue a year end dividend (same as initial forecasts as of April 27, 2017)

| | | Full Year | | | |
|---------------------------|--------------|------------------|------------------|-------|--|
| | | FY17/3 | FY18/3 | YoY | |
| | | Actual | Actual Forecasts | | |
| Revenue | | 2,665.0 | 2,800.0 | +5.1% | |
| Operating Profit | | 41.8 | 50.0 | +8.2 | |
| % to Re | venue | 1.6% | 1.8% | | |
| Net Profit | | 27.3 | 30.0 | +2.7 | |
| % to Re | venue | 1.0% | 1.1% | | |
| Free Cash Flows | | 99.0 | 80.0 | -19.0 | |
| Dividends per Share (yen) | | 6.00 | * 60.00 | - | |
| Average Exchange Rates | SD 1 JR 1 | 108.38 119.19 | 105.00 115.00 | | |

| (Billions of Yen) | | | | |
|-------------------|-----------------------|---------|-----------|--------|
| | Full Year | | | |
| | FY17/3 | FY18/3 | YoY | |
| | | Actual | Forecasts | 101 |
| | Revenue | 766.2 | 915.0 | +19.4% |
| Public | Operating Profit | 33.2 | 55.0 | +21.8 |
| | % to Revenue | 4.3% | 6.0% | |
| | Revenue | 408.6 | 415.0 | +1.6% |
| Enterprise | Operating Profit | 39.7 | 36.0 | -3.7 |
| | % to Revenue | 9.7% | 8.7% | |
| | Revenue | 600.4 | 595.0 | -0.9% |
| Telecom Carrier | Operating Profit | 18.1 | 23.0 | +4.9 |
| | % to Revenue | 3.0% | 3.9% | |
| | Revenue | 719.8 | 685.0 | -4.8% |
| System Platform | Operating Profit | 29.6 | 29.0 | -0.6 |
| | % to Revenue | 4.1% | 4.2% | |
| | Revenue | 170.0 | 190.0 | +11.8% |
| Others | Operating Profit/Loss | -20.0 | -16.0 | +4.0 |
| | % to Revenue | -11.8% | -8.4% | |
| Adjustment | Operating Profit/Loss | -58.7 | -77.0 | -18.3 |
| | Revenue | 2,665.0 | 2,800.0 | +5.1% |
| Total | Operating Profit | 41.8 | 50.0 | +8.2 |
| | % to Revenue | 1.6% | 1.8% | |

^{*}Taking into account the share consolidation in the ratio of 10:1 effective on October 1, 2017. Amount of dividends is not changed from initial forecasts as of April 27, 2017.

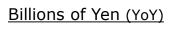
**Forecasts as of July 31, 2017

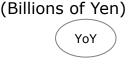
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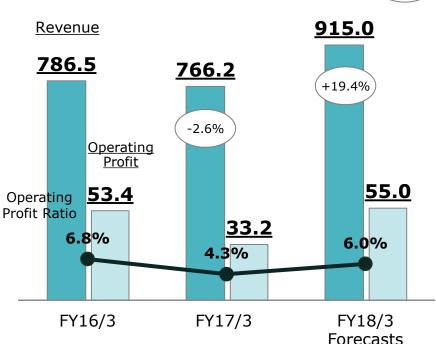
Background of Segment Revision

Reporting segment is revised in accordance with the organizational change in April 2017

- The Corporate Sales and Sales Operations Unit responsible for regional sales functions (i.e., branch divisions and branch offices) in Japan, booked currently in Others, has been incorporated into the Public segment
- New Public business consists of the "Public Solutions Business Unit" responsible for business involving regional sales functions and regional public entities in Japan, as well as the "Public Infrastructure Business Unit" that takes charge of business involving government organizations and enterprises supporting national and social infrastructure
 - The Public Solutions Business Unit accelerates new business development in Smart City, "My Number" utilization, healthcare, and other business domains through collaboration with municipalities, universities, enterprises, and other regional stakeholders based on regional needs and policy needs
- Business involving financial institutions has been transferred to the Enterprise segment
- Expanding NEC's lineup of financial settlement and other solutions, as well as boosting investment efficiency by strengthening collaboration with the distribution and service industries in the FinTech domain







Revenue

915.0 (+19.4%)

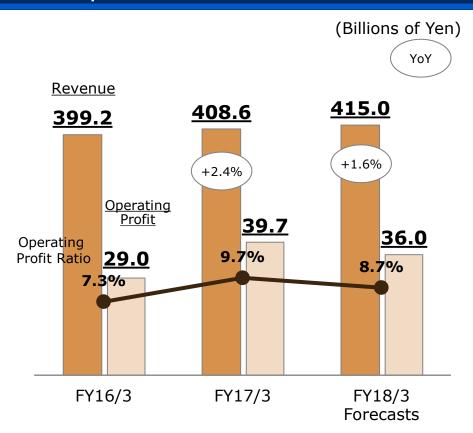
- Public Solutions area: decrease due to the influence from the nomination suspension
- Public Infrastructure area: increase due to consolidation of Japan Aviation Electronics Industry, Limited

Operating Profit 55.0 (+21.8)

 Improve due to a sales increase and profitability improvement in the space business, as well as a decrease in provision for contingent loss recorded in the previous fiscal year

*Forecasts as of July 31, 2017

Enterprise Business



Billions of Yen (YoY)

Revenue

415.0 (+1.6%)

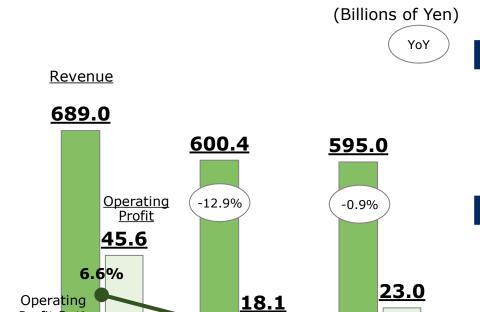
- Increase slightly due to increase in manufacturing industries and financial institutions, despite a decline in retail and services
- Operating Profit 36.0 (-3.7)
- Worsen due to project lineup changes



*Forecasts as of July 31, 2017

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Telecom Carrier Business



3.0%

FY17/3

Billions of Yen (YoY)

Revenue

3.9%

FY18/3 **Forecasts** 595.0 (-0.9%)

 Remain flat due to a decline in existing international business such as submarine cable systems, despite expansion of new business

Operating Profit 23.0 (+4.9)

 Improve due to international business, despite an increase in development expenses for 5G



*Forecasts as of July 31, 2017

Profit Ratio

FY16/3

System Platform Business



Billions of Yen (YoY)

Revenue

685.0 (-4.8%)

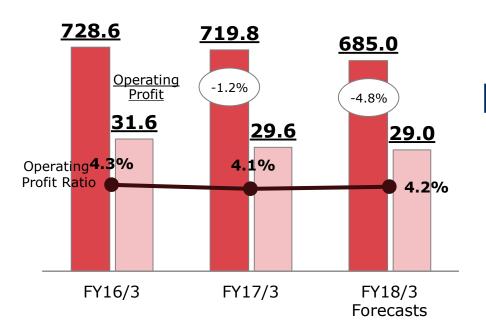
 Decrease due to the influence from the nomination suspension, as well as a decline in hardware such as mobile handsets

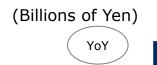
Operating Profit 29.0 (-0.6)

 Worsen due to a sales decline, despite an improvement from cost efficiency, as well as a decrease in provision for contingent loss recorded in the previous fiscal year



Revenue





Billions of Yen (YoY)

Revenue

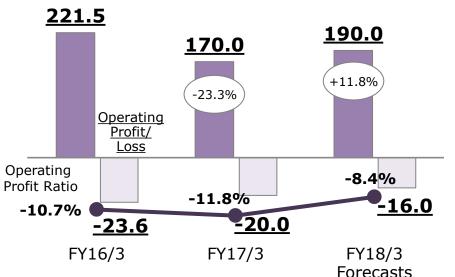
190.0 (+11.8%)

 Increase in international business and the energy business

Operating Profit/Loss -16.0 (+4.0)

 Improve in the energy business and international business







*Forecasts as of July 31, 2017

Improve management speed and enhance execution power

Achieve 30.0 billion yen in net profit (company forecast), continue a year end dividend

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NEC brings together and integrates technology and expertise to create the ICT-enabled society of tomorrow.

We collaborate closely with partners and customers around the world, orchestrating each project to ensure all its parts are fine-tuned to local needs.

Every day, our innovative solutions for society contribute to greater safety, security, efficiency and equality, and enable people to live brighter lives.

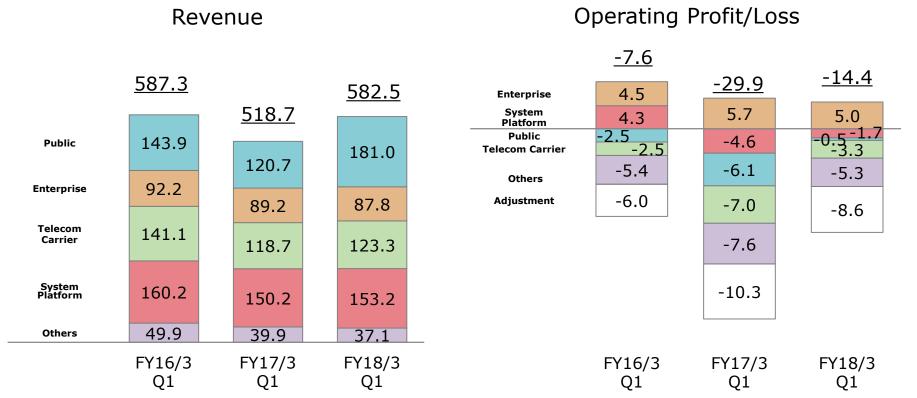
Orchestrating a brighter world



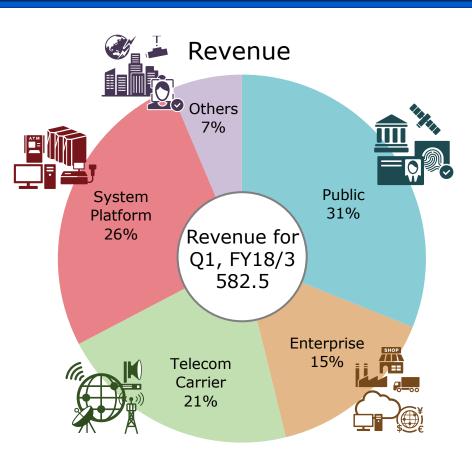
Financial Results for Q1, FY18/3 (Appendix)

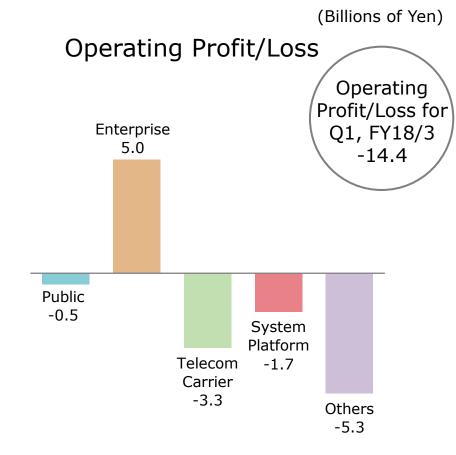
Financial Results for Q1 by Segment (three-year transition)

(Billions of Yen)

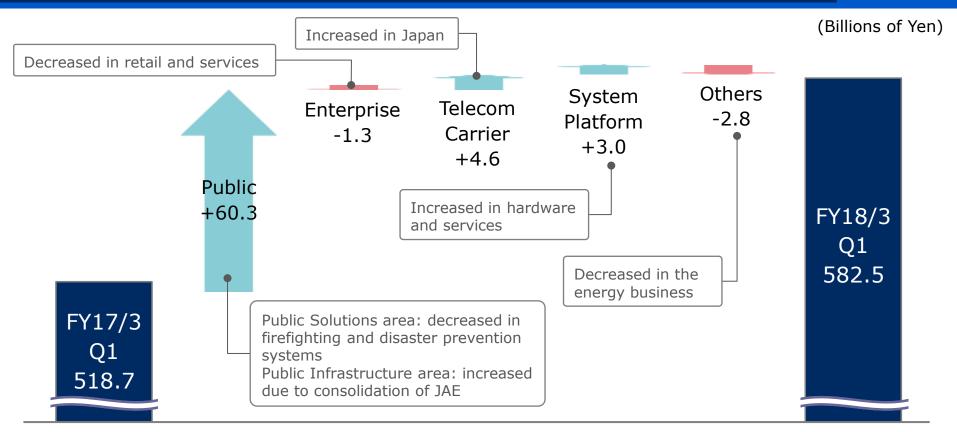


Financial Results for Q1 by Segment





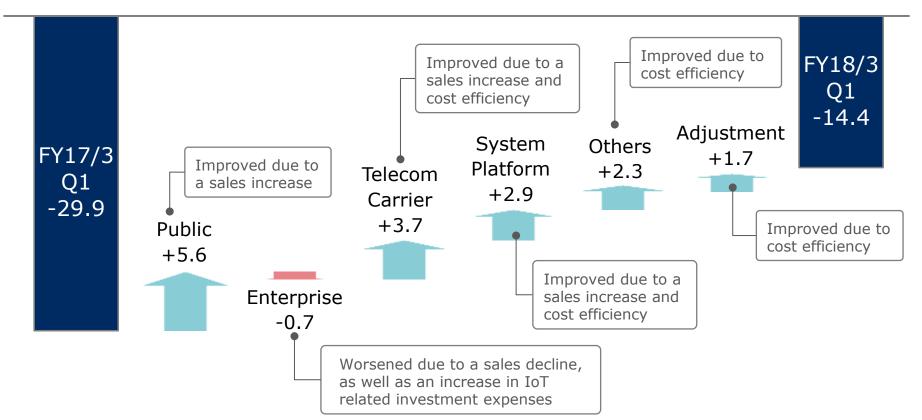
Revenue Change (Year on Year)



*JAE: Japan Aviation Electronics Industry, Limited

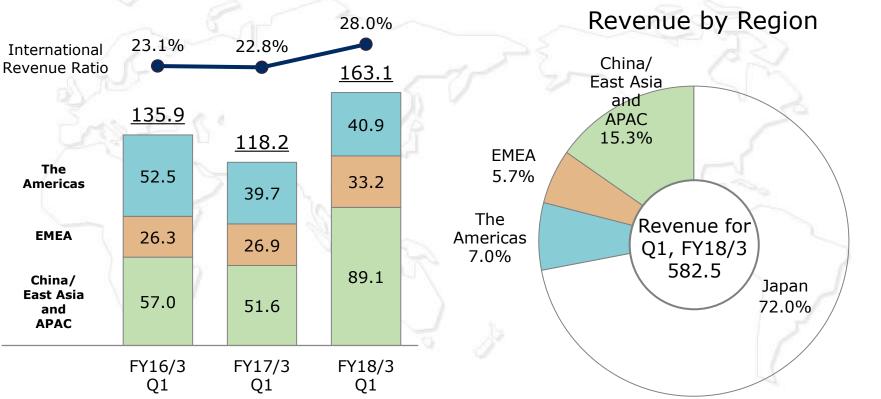
Operating Profit Change (Year on Year)

(Billions of Yen)



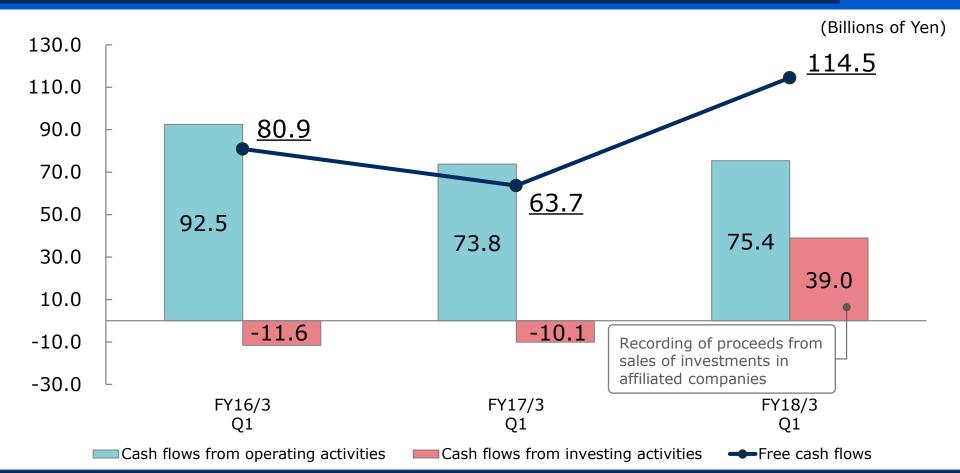
International Revenue

(Billions of Yen)



*Revenue is classified by country or region based on customer locations.

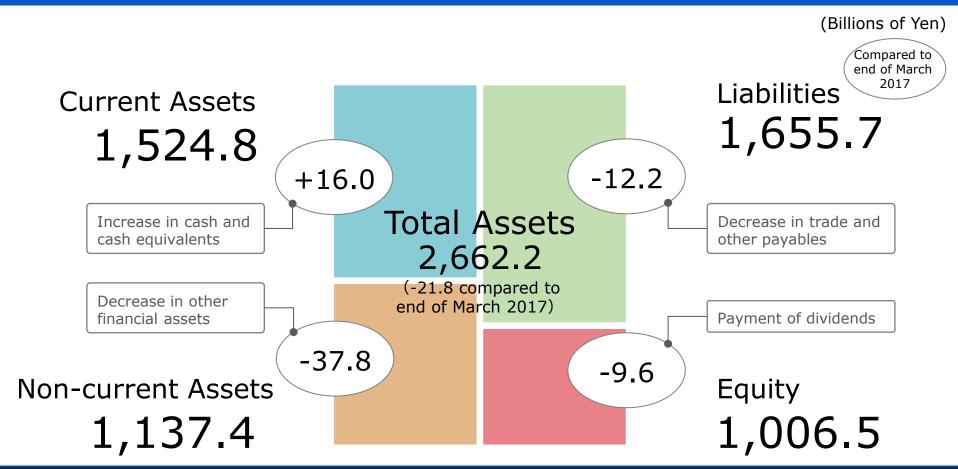
Free Cash Flows



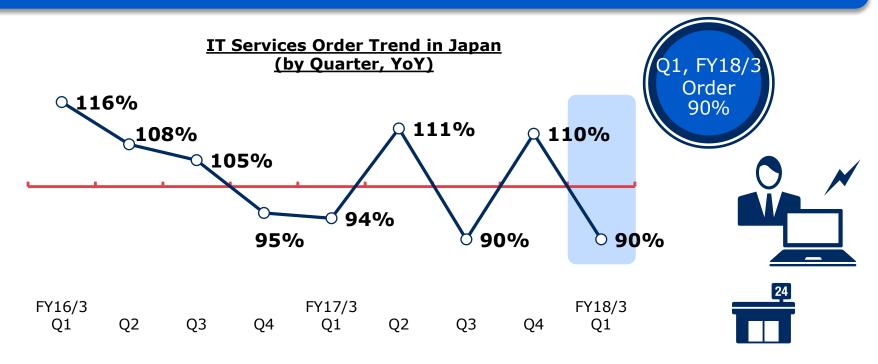
(Billions of Yen)

| | End of March 2017 | End of June 2017 | Variance from end of March 2017 |
|--|----------------------|---------------------|---------------------------------------|
| Total assets | 2,684.0 | 2,662.2 | -21.8 |
| Total equity | 1,016.1 | 1,006.5 | -9.6 |
| Interest-bearing debt | 466.9 | 544.0 | +77.1 |
| Equity attributable to owners of the parent Ratio of equity attributable to owners of the parent (%) | 854.3 31.8% | 844.8 31.7% | -9.4 -0.1pt |
| D/E ratio (times) | 0.55 | 0.64 | -0.09pt |
| Net D/E ratio (times) | 0.27 | 0.15 | +0.12pt |
| Cash and cash equivalents | 240.0 | 414.9 | +174.9 |

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IT services in Japan for Q1, FY18/3 showed stable performance in the retail and services, as well as telecommunication areas, while it decreased in the central government and financial areas due to a decline in large-scale projects compared to the previous fiscal year

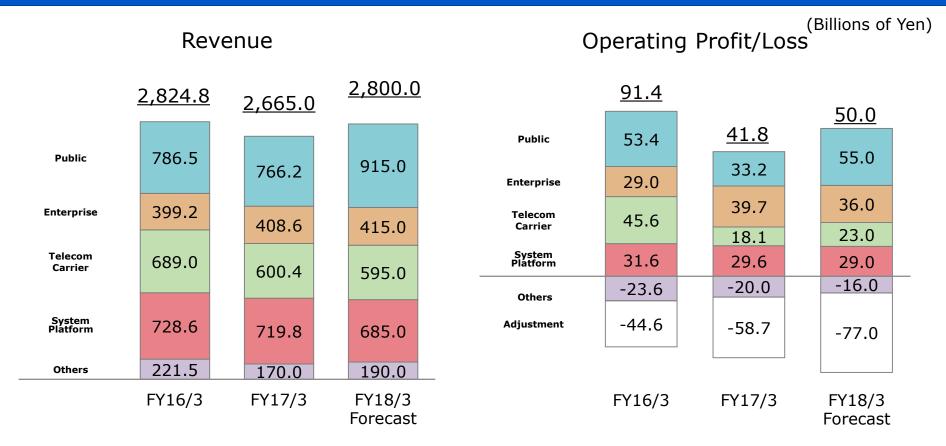


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Financial Forecasts for FY18/3 (Appendix)

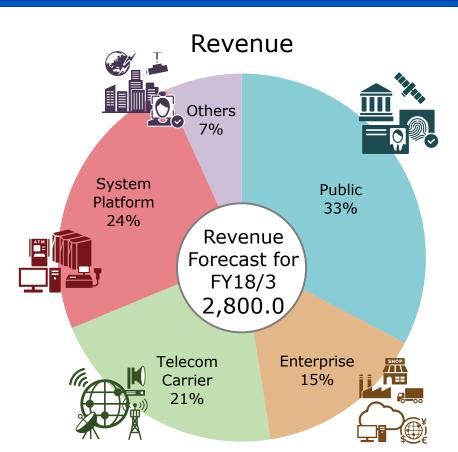
Financial Results/Forecasts by Segment (three-year transition)

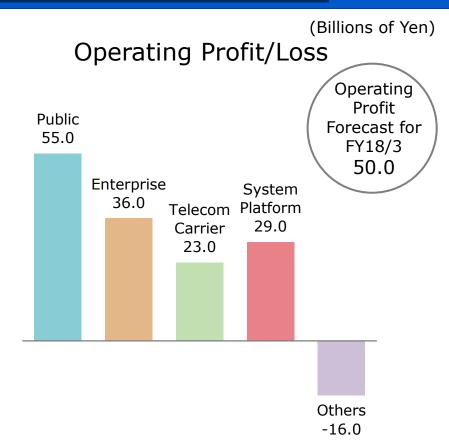


*Forecasts as of July 31, 2017

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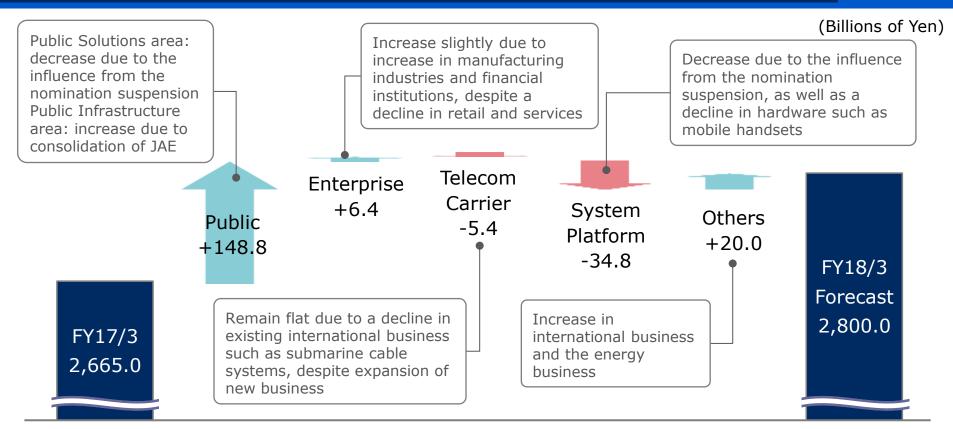
Financial Forecasts by Segment





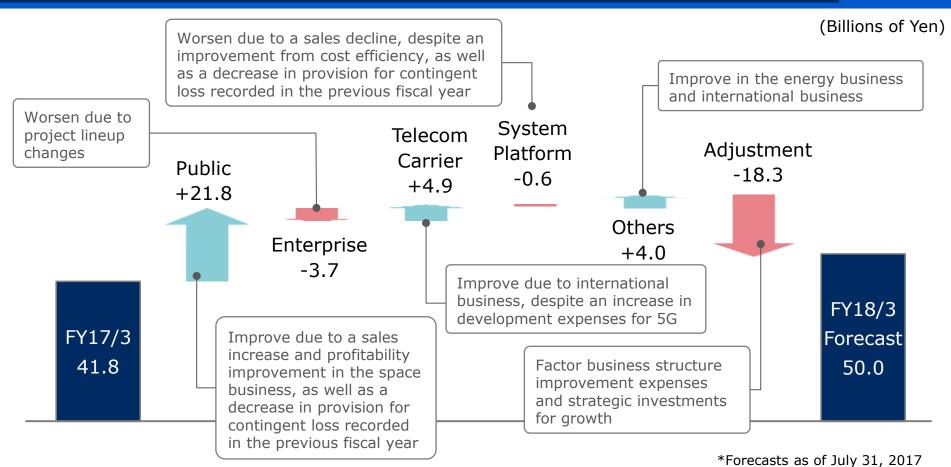
*Forecasts as of July 31, 2017

Revenue Change (Year on Year)

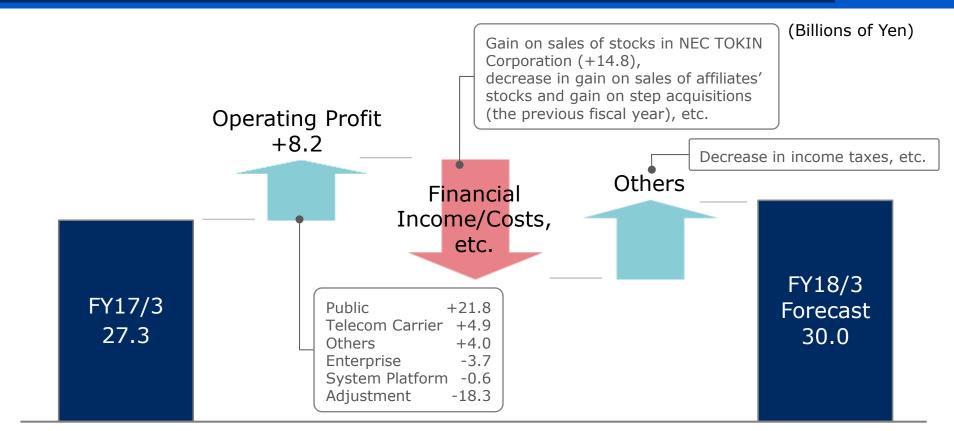


*Forecasts as of July 31, 2017

Operating Profit Change (Year on Year)



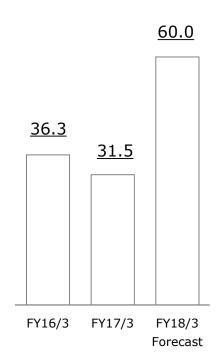
Net Profit Change (Year on Year)



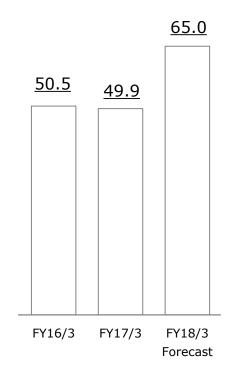
Capital Expenditure, Depreciation and R&D Expenses

(Billions of Yen)

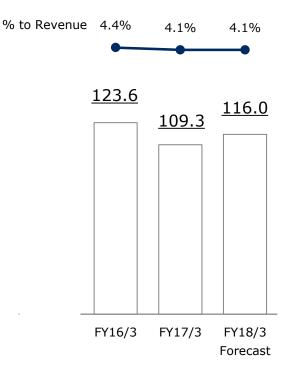




Depreciation



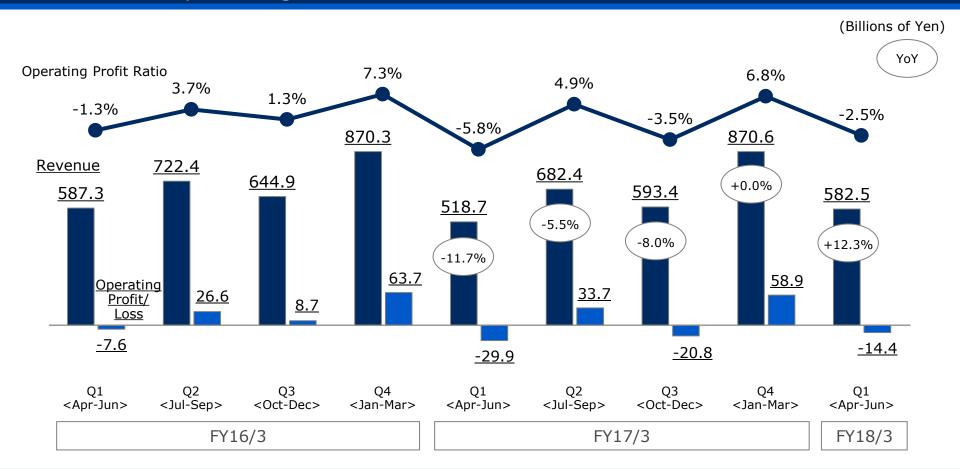
R&D Expenses



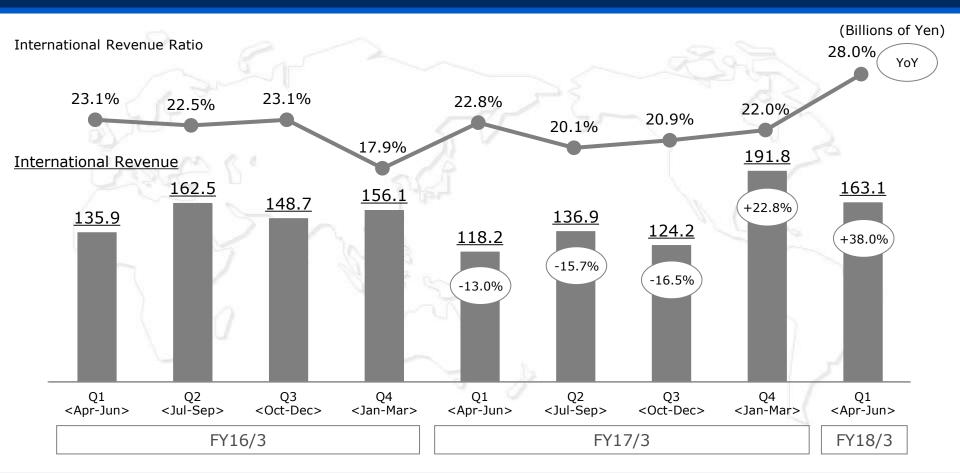
*Forecasts as of July 31, 2017

Reference (Financial data)

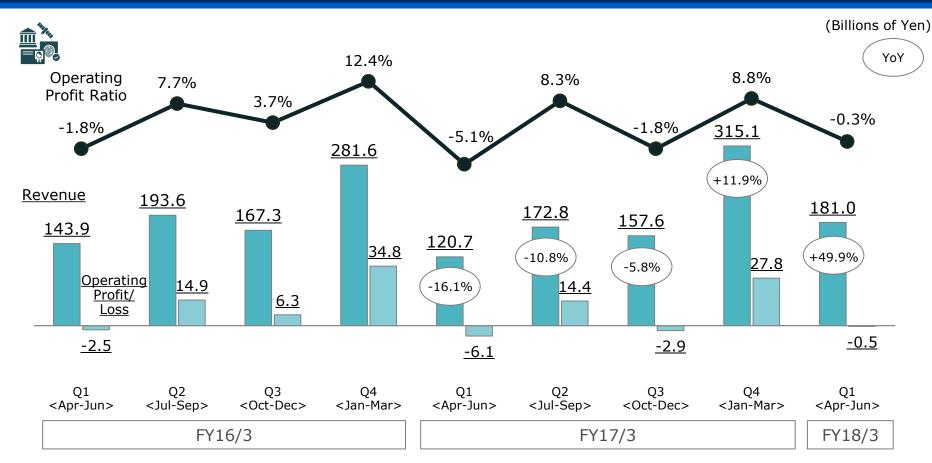
Revenue, Operating Profit/Loss



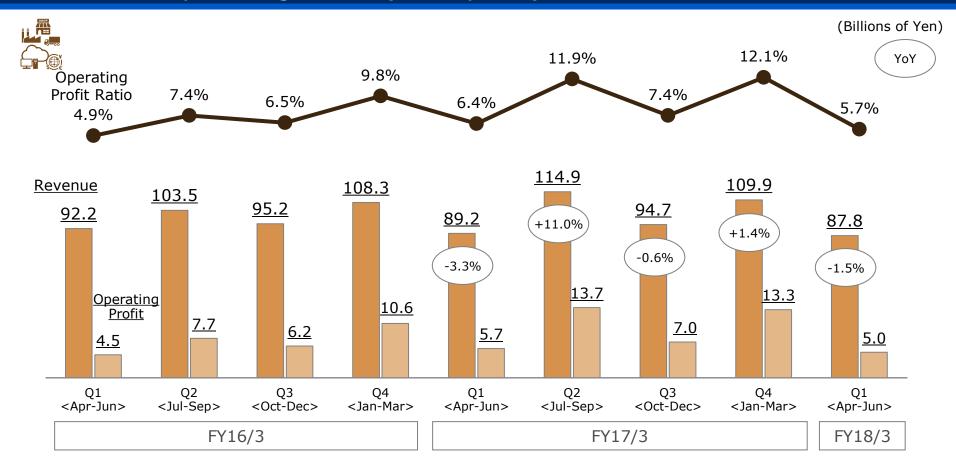
International Revenue



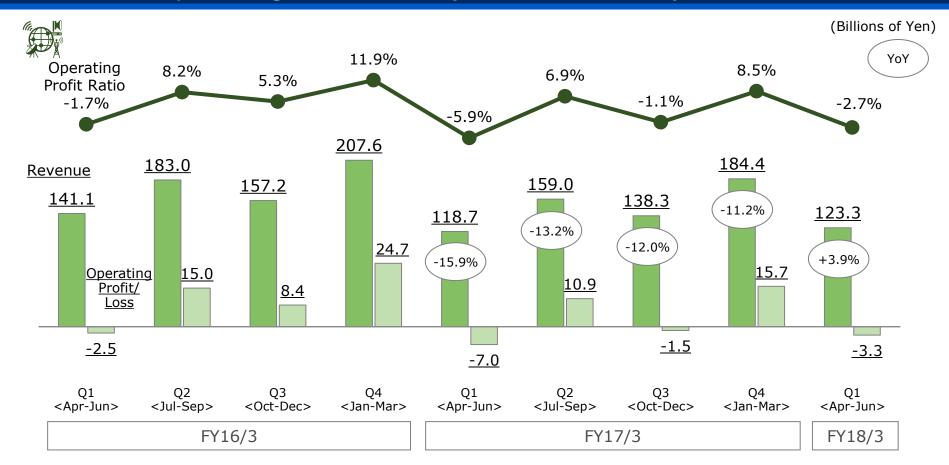
Revenue, Operating Profit/Loss (Public)



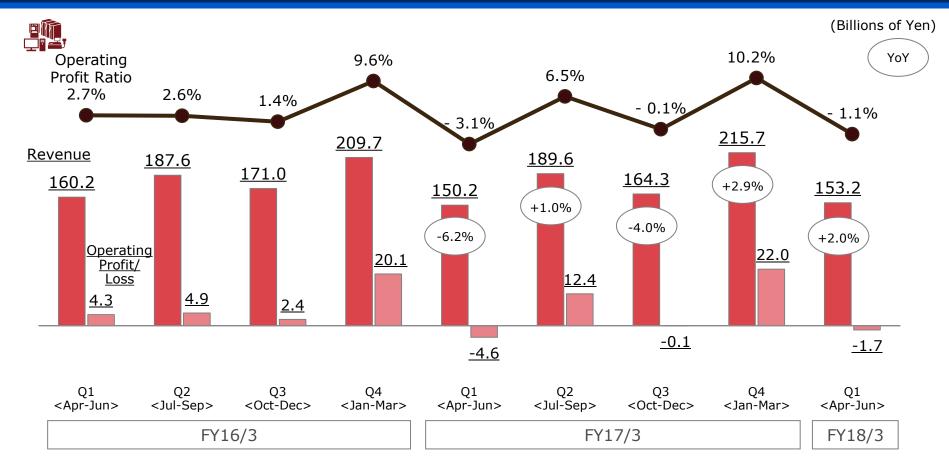
Revenue, Operating Profit (Enterprise)



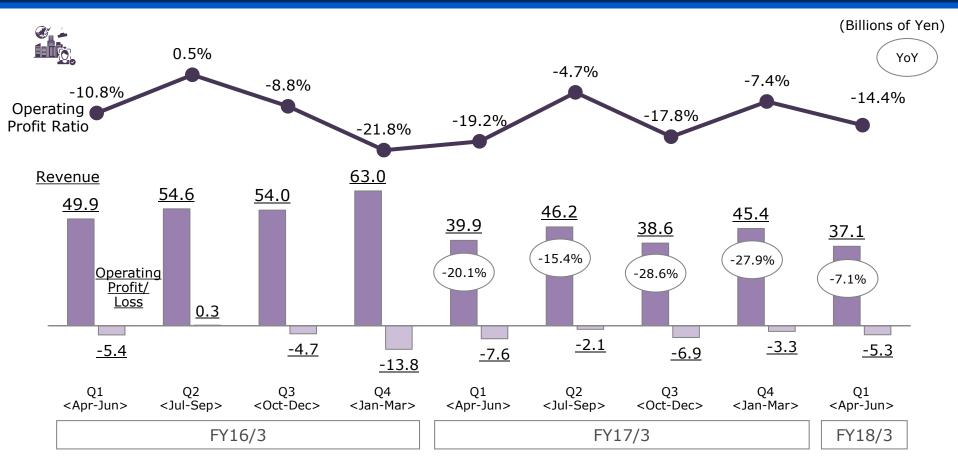
Revenue, Operating Profit/Loss (Telecom Carrier)



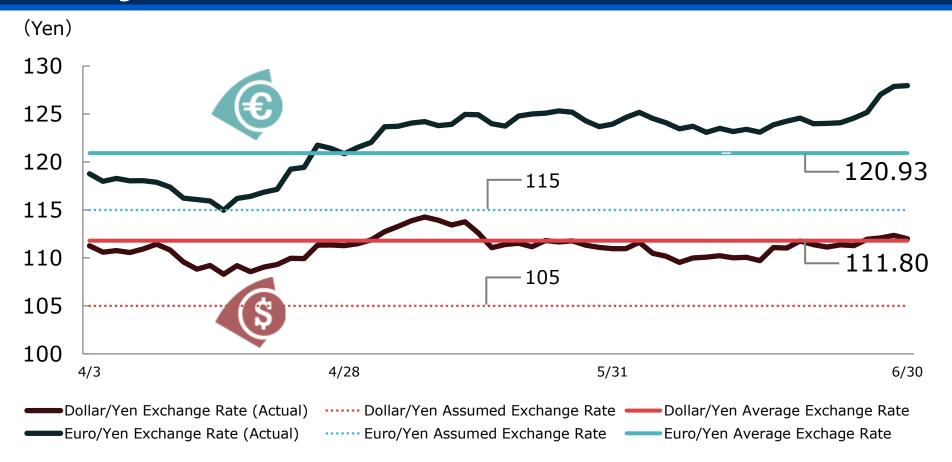
Revenue, Operating Profit/Loss (System Platform)



Revenue, Operating Profit/Loss (Others)

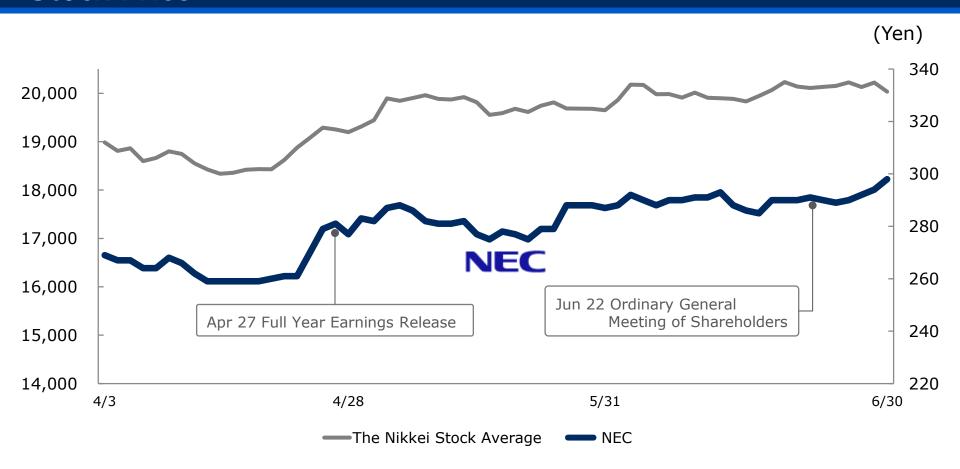


Exchange Rate



\Orchestrating a brighter world

Stock Price



Cautionary Statement with Respect to Forward-Looking Statements

This material contains forward-looking statements regarding estimations, forecasts, targets and plans in relation to the results of operations, financial conditions and other overall management of the NEC Group (the "forward-looking statements"). The forward-looking statements are made based on information currently available to NEC and certain assumptions considered reasonable as of the date of this material. These determinations and assumptions are inherently subjective and uncertain. These forward-looking statements are not guarantees of future performance, and actual operating results may differ substantially due to a number of factors.

The factors that may influence the operating results include, but are not limited to, the following:

- Effects of economic conditions, volatility in the markets generally, and fluctuations in foreign currency exchange and interest rate
- Trends and factors beyond the NEC Group's control and fluctuations in financial conditions and profits of the NEC Group that are caused by external factors
- Risks arising from acquisitions, business combinations and reorganizations, including the possibility that the expected benefits cannot be realized or that the transactions may result in unanticipated adverse consequences
- Developments in the NEC Group's alliances with strategic partners
- Effects of expanding the NEC Group's global business
- Risk that the NEC Group may fail to keep pace with rapid technological developments and changes in customer preferences
- Risk that the NEC Group may lose sales due to problems with the production process or due to its failure to adapt to demand fluctuations
- Defects in products and services
- Shortcomings in material procurement and increases in delivery cost
- Acquisition and protection of intellectual property rights necessary for the operation of business
- Risk that intellectual property licenses owned by third parties cannot be obtained and/or are discontinued
- Risk that the NEC Group may be exposed to unfavorable pricing environment due to intensified competition
- Risk that a major customer changes investment targets, reduces capital investment and/or reduces the value of transactions with the NEC Group
- Risk that the NEC Group may be unable to provide or facilitate payment arrangements (such as vendor financing) to its customers on terms acceptable to them or at all, or risk that the NEC Group's customers are unable to make payments on time, due to the customers' financial difficulties or otherwise
- Risk that the NEC Group may experience a substantial loss of, or an inability to attract, talented personnel
- Risk that the NEC Group's ability to access the commercial paper market or other debt markets are adversely affected due to a downgrade in its credit rating
- Risk that the NEC Group may incur large costs and/or liabilities in relation to internal control, legal proceedings, laws and governmental policies, environmental laws and regulations, tax practice, information management, and human rights and working environment
- Consequences of natural and fire disasters
- Changes in methods, estimates and judgments that the NEC Group uses in applying its accounting policies
- Risk that the NEC Group may incur liabilities and losses in relation to its retirement benefit obligations

The forward-looking statements contained in this material are based on information that NEC possesses as of the date hereof. New risks and uncertainties come up from time to time, and it is impossible for NEC to predict these events or how they may affect the NEC Group. NEC does not intend to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Note: In this presentation, the accounting periods of the fiscal years for March 31, 2016 and 17 were referred as FY16/3 and FY17/3 respectively. Any other fiscal years would be referred similarly.

