

# Directors and Audit & Supervisory Board Members

(As of June 22, 2016)

## Directors



### Nobuhiro Endo

Chairman of the Board (Representative Director)

Mr. Endo has been engaged in the management of NEC as President (Representative Director) since 2010 and as Chairman of the Board (Representative Director) since April 2016.



### Takeshi Kunibe

Member of the Board  
President and Chief Executive Officer,  
Sumitomo Mitsui Banking Corporation  
Director and Member of the Board of Directors,  
Sumitomo Mitsui Financial Group, Inc.

Mr. Kunibe has extensive experience and deep insight with management of a bank.

- Attendance at meetings of the Board of Directors: 12 out of 12



### Takashi Niino

President (Representative Director) and  
CEO (Chief Executive Officer)

After being engaged in the management of the financial solutions business and the NEC Group's management strategies, Mr. Niino has been engaged in the management of NEC as President (Representative Director) and CEO since April 2016.



### Hitoshi Ogita

Member of the Board  
Adviser to the Board, Asahi Group Holdings, Ltd.

Mr. Ogita has extensive experience and deep insight with management of a manufacturing company.

- Attendance at meetings of the Board of Directors: 12 out of 12



### Takayuki Morita

Executive Vice President,  
CGO (Chief Global Officer) and  
Member of the Board

After being engaged in the management of NEC's M&A and global business, Mr. Morita is now in charge of global business strategy.



### Kaori Sasaki

Member of the Board  
President and CEO, UNICUL International, Inc.  
President and CEO, ewoman, Inc.

Ms. Sasaki has a wide range of knowledge on marketing and perspective of consumers.

- Attendance at meetings of the Board of Directors: 12 out of 12



### Takaaki Shimizu

Executive Vice President,  
CMO (Chief Marketing Officer) and  
Member of the Board

After being engaged in the management of the government and public solutions business and IT solutions business, Mr. Shimizu is now in charge of marketing and business innovation strategies.



### Motoyuki Oka

Member of the Board  
Senior Adviser, Sumitomo Corporation

Mr. Oka has extensive experience and deep insight with management of a general trading company including the management of overseas firms.

- Attendance at meetings of the Board of Directors: 12 out of 12



### Isamu Kawashima

Executive Vice President,  
CFO (Chief Financial Officer) and  
Member of the Board

After being engaged in the management of accounting and financial affairs at the business units and overseas subsidiaries, Mr. Kawashima is now in charge of the NEC Group's accounting and financial strategies.



### Kunio Noji

Member of the Board  
Chairman of the Board, Komatsu Ltd.

Mr. Noji has extensive experience and deep insight with management of a manufacturing company.

- Attendance at meetings of the Board of Directors: 11 out of 12



### Katsumi Emura

Executive Vice President,  
CTO (Chief Technology Officer) and  
Member of the Board

After being engaged in the management of intellectual properties and Research and Development, Mr. Emura is now in charge of the NEC Group's technology strategy.

Notes: 1. NEC has notified the Tokyo Stock Exchange of its four independent Directors and three independent Audit & Supervisory Board Members ("A&SBMs").

Independent Directors: Mr. Hitoshi Ogita, Ms. Kaori Sasaki, Mr. Motoyuki Oka and Mr. Kunio Noji

Independent A&SBMs: Ms. Kyoko Okumiya, Mr. Takeshi Kikuchi and Mr. Kazuyasu Yamada

2. Attendance at meetings: the number of attendance at meetings (meetings of the Board of Directors or meetings of the Audit & Supervisory Board) out of the number of the meetings held in the fiscal year ended March 31, 2016

## Audit & Supervisory Board Members (KANSAYAKU)



**Fujio Okada**

Audit & Supervisory Board Member (full-time)

Mr. Okada has experience being in charge of the legal and internal control division for many years.



**Tetsuya Fujioka**

Audit & Supervisory Board Member (full-time)

Mr. Fujioka has accounting experience for many years and experience as former General Manager of Corporate Finance Division.



**Kyoko Okumiya**

Audit & Supervisory Board Member  
Attorney at Law

Ms. Okumiya has a lot of experience and professional insight as an attorney at law.

- Attendance: At meetings of the Board of Directors: 12 out of 12  
At meetings of the Audit & Supervisory Board: 16 out of 16



**Takeshi Kikuchi**

Audit & Supervisory Board Member  
Attorney at Law

Mr. Kikuchi has a lot of experience and professional insight as an attorney at law in the field of IT and other fields.

- Attendance: At meetings of the Board of Directors: 10 out of 10  
At meetings of the Audit & Supervisory Board: 12 out of 12

(Appointed in June 2015)



**Kazuyasu Yamada**

Audit & Supervisory Board Member  
Certified Public Accountant

Mr. Yamada has a lot of auditing experience as a Certified Public Accountant and professional insight in finance and accounting.  
(Appointed in June 2016)

For further details on the Directors and Audit & Supervisory Board Members of NEC Corporation, please visit the following URLs:

### Directors

<http://www.nec.com/en/global/about/executives/directors.html>

### Audit & Supervisory Board Members (KANSAYAKU)

<http://www.nec.com/en/global/about/executives/auditors.html>

## Board of Directors

11 Directors

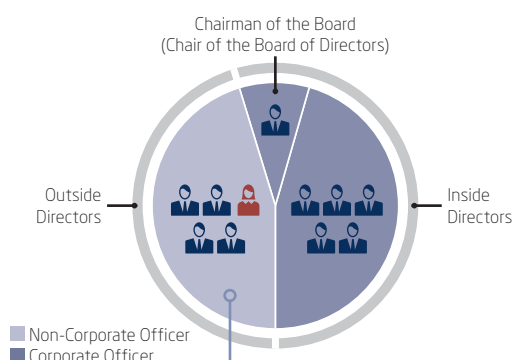


6 Inside Directors

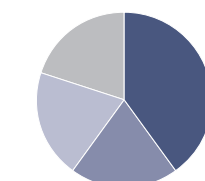


5 Outside Directors  
(of which 4 are independent Directors)

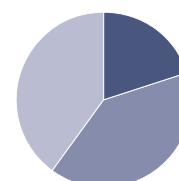
The Board of Directors makes important decisions regarding the Company's business execution, starting with deciding on its basic management policies. It also fulfills the responsibility of overall supervision of business execution, and therefore requires viewpoints based on broad knowledge, and the Board of Directors is comprised with consideration given to diversity in such factors as career background, specialties and gender.



Career background and specialties of 5 Outside Directors



Tenure of 5 Outside Directors



## Audit & Supervisory Board (KANSAYAKU-KAI)

5 Audit & Supervisory Board Members



2 Inside Audit & Supervisory Board Members



3 Outside Audit & Supervisory Board Members  
(All members are independent Audit & Supervisory Board Members)

NEC appoints as Audit & Supervisory Board Members personnel who have the knowledge and experience necessary for audits, such as considerable expertise in finance and accounting or experience as an attorney at law, and who strengthen the auditing functions of the Audit & Supervisory Board.